



Calpe Insurance Company Limited

Solvency and Financial Condition Report

As at 31 December 2016

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About this document

This document is the Solvency and Financial Condition Report (“SFCR”) for Calpe Insurance Company Limited (“Calpe”) as at 31 December 2016.

This SFCR covers Calpe on a solo basis.

As this is the first year in which Calpe has published an SFCR, no comparatives against prior year are included in this document.

Calpe’s functional and presentational currency is GBP.

Directors’ statement

We acknowledge our responsibility for preparing the SFCR in all material respects in accordance with the GFSC Rules and the Solvency II Regulations.

We are satisfied that:

- throughout the financial year in question, the insurer has complied in all material respects with the requirements of the GFSC Rules and the Solvency II Regulations as applicable to the insurer other than as detailed in Section E5; and
- it is reasonable to believe that, at the date of publication of this SFCR, the insurer has continued so to comply subsequently and will continue so to comply in future.

By order of the Board on 19 May 2017.



Paul Cole
Director



Douglas Murray
Director

Executive summary

Calpe Insurance Company Limited (“Calpe”) is a private limited company headquartered in Gibraltar which is a wholly owned subsidiary of Transatlantic Reinsurance Company (“TRC”) (a reinsurance company domiciled in New York), whose ultimate parent is Alleghany Corporation (“Alleghany”). Calpe was licensed by the Gibraltar Financial Services Commission to commence underwriting in November 2010, and provides the TransRe Group with a platform to write direct Insurance business in Europe. Calpe’s primary focus to date has been writing UK motor business on a co-insurance basis and in support of MGAs.

Business and performance

Following a disappointing 2015 Calpe had anticipated closing 2016 with a strong margin, however provision for the change in the Ogden rate has eradicated a significant portion of Calpe’s profit for 2016 and means that Calpe will be declaring a profit of £387k for 2016. Whilst disappointing, Calpe believes that its Ogden provisions are robust and that with original rate increases continuing through 2017, Calpe will be well placed to return the book to a healthier underwriting profit.

Investments made a satisfactory return (given the current climate) of 2.75%. In keeping with Calpe’s strategy, the portfolio is diversified and highly rated with the bulk of investments in fixed income government securities denominated in GBP.

System of Governance

Calpe has an established governance framework and internal control system. The governance structure helps Calpe to maintain robust local governance.

Calpe’s Board maintains ultimate responsibility for oversight of Calpe. There are three sub-committees reporting up into the Calpe Board. The Board and committees operate under the guidance of formal terms of reference which are agreed by the Board.

In addition, we separately identify Key functions (Risk, Compliance, Internal Audit, and Actuarial), all of which have their own key function holder who is responsible for reporting up into the Board or Board sub-committees. The members of the Board, along with the Key function holders and approved persons, are subject to fit and proper assessments on an ongoing basis.

Risk profile

There is a strong risk management culture within Calpe to manage the key risks to the business. Calpe’s ERM framework is supported by a comprehensive set of risk policies and guidelines and processes, procedures and management information. The framework is aligned with the regulatory requirements under Solvency II as adopted by the GFSC. An integral part of Calpe’s framework is its ORSA which provides management with a key tool to assess and evaluate the risks it faces. These are measured against capital ensuring that Calpe meets its strategic and business objectives. An ORSA report is prepared at least annually.

To assist it in achieving its risk management objectives Calpe utilises the Internal Audit function to provide independent and objective analysis and assurance over its operations. Oversight and measurement of the Company’s performance includes extensive involvement of the Actuarial function.

In keeping with its risk appetite and tolerances, Calpe continues to purchase excess of loss reinsurance to protect its portfolio, pricing of which was flat during 2016. However, as result of the recent discount rate ruling, Calpe anticipates significant increases to protections purchased from March 2017 onwards. Calpe will be discussing and implementing rate increases as required in order to maintain profitability through 2017.

Valuation for Solvency II purposes

An analysis of the differences between the valuation of assets and liabilities under Solvency II in comparison to IFRS is provided in Sections D1 and D3 below. These sections provide a background to the methods adopted under Solvency II, including the required inputs and any judgements or assumptions made.

Technical provisions are the amount of capital Calpe needs to hold in reserve for claims and premiums net of commissions and other expenses for all contractually obliged policies. This is equivalent to the current amount an insurer would have to pay for an immediate transfer of its obligations to another insurer. Technical provisions are made up of the best estimate liabilities and a risk margin.

Best estimate liabilities are the probability weighted average of future cash flows, discounted back to the relevant balance sheet date using risk free discount rates.

The risk margin represents an allowance for the cost of capital necessary to support the policies to which Calpe is obligated at the valuation date.

Calpe uses the IFRS insurance liabilities as the starting point for determining the Solvency II technical provisions. Adjustments are made to move from the IFRS basis to the Solvency II basis. These adjustments are detailed within Section D2.

Capital management

From 1 January 2016, Calpe transitioned into the Solvency II regime, which represents a more risk-based approach to capital measurement and management. In February 2017, in response to the change in the Ogden rate, Calpe adjusted its reserves as at 31 December 2016, recalculated its SCR and requested an additional capital injection from its parent TRC.

Below is a summary of the own funds held by Calpe and a comparison to Calpe's regulatory capital requirements (the amount of capital the firm is required to hold).

Figure 1: Own funds by tier at 31 December 2016

Tier	Instrument(s)	Value (GBP'000)
Tier 1	Ordinary share capital (gross of own shares)	25
	Share premium related to ordinary share capital	24,975
	Reconciliation reserve	(1,179)
Tier 2	N/A	
Total own funds to cover MCR		23,821
An amount equal to the value of net deferred tax asset		299
Total Own Funds to cover SCR		24,120

Figure 2: Capital requirements at 31 December 2016 (adjusted for Ogden rate impact)

	(GBP'000)
Minimum Capital Requirement	7,390
Solvency Capital Requirement	24,223

Following the capital injection referred to above, Calpe holds 123% of its SCR capital requirements.

A. Business and performance

A.1 Business

Company information

Calpe Insurance Company Limited:	PO Box 1338 First Floor Grand Ocean Plaza Ocean Village Gibraltar
	Company number: 104429 Legal Entity Identifier: 2138004X13159LETLH50
External auditors:	EY Regal House Queensway GX111AA Gibraltar
Regulator	Gibraltar Financial Services Commission PO Box 940 Suite 3, Ground Floor Atlantic Suites Europort Avenue Gibraltar

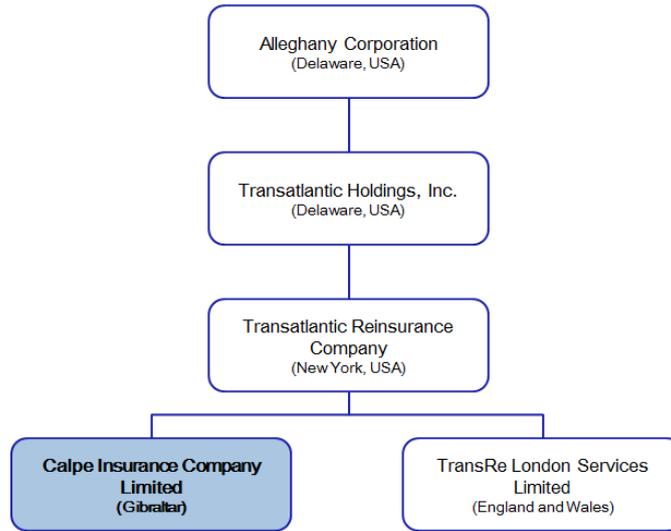
Calpe is a private limited company, limited by shares, with its registered office in Gibraltar. It is a wholly owned subsidiary of TRC, which is a reinsurance company domiciled in New York, USA. Calpe provides the TransRe group ("TransRe") with a platform to write direct insurance business in Europe. Calpe is headquartered in Gibraltar and was licensed by the Gibraltar Financial Services Commission to commence underwriting on 1 November 2010.

Calpe's ultimate parent undertaking is Alleghany, a company incorporated in Delaware, USA. Further information on Alleghany is available at www.alleghany.com.

In addition to TRC and Alleghany, Transatlantic Holdings, Inc., incorporated in Delaware, USA, is an indirect parent and holder of a qualifying holding in Calpe.

Other than TRC, TRH and Alleghany, there are no other holders of qualifying holdings in Calpe. Calpe has no related undertakings as defined in Article 212 of the Solvency II Directive. A simplified group structure chart is shown below. The Alleghany group is subject to group supervision by the New Hampshire Department of Insurance, NH, USA.

Figure 3: Organisational structure chart



(All subsidiaries are 100% owned and controlled.)

Calpe sells insurance both as a co-insurer in support of other insurers and as either a sole insurer or co-participant through partnerships with managing general agents (“MGAs”). Since inception the focus of the portfolio has been the UK & Irish motor market, with 100% of income in motor classes. Calpe underwrites a mixed portfolio of risks across the motor market from personal lines to commercial risks, with the intention of maintaining a diverse portfolio of niche risks, avoiding over-dependence on any one sector.

Market commentary

2016 saw further rate increases achieved in the market largely driven by an increase in the quantum of bodily injury awards, along with signs that claims frequency was bottoming out. The market remains competitive and margins came under pressure from capacity provided by the reinsurance community. As a result Calpe was unable to add any new business partners during the year. Following the change in the Ogden rate we anticipate rate increases to continue through 2017 and 2018 as the industry looks to absorb the additional cost burden.

Strategy and portfolio

Figure 4: Solvency II line of business

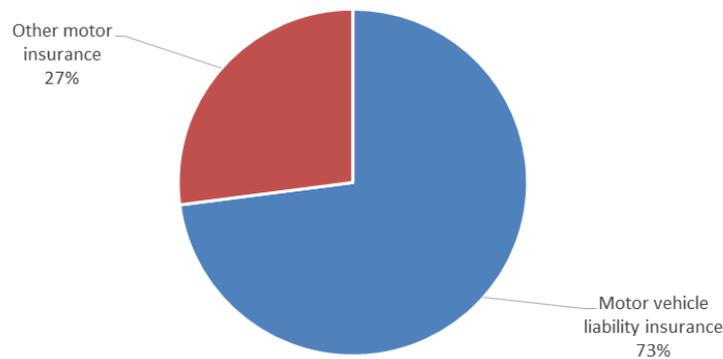
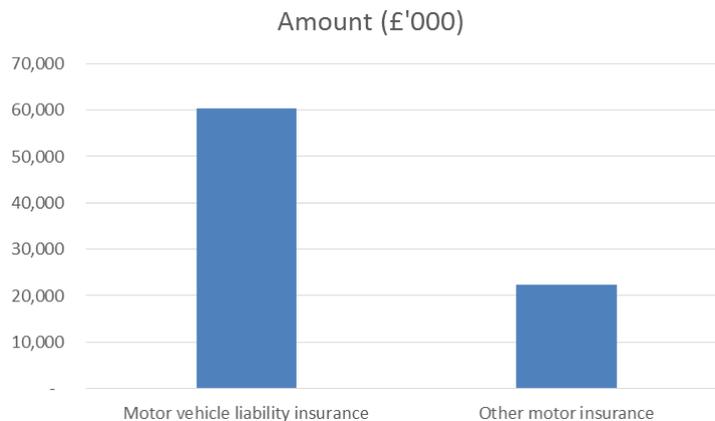


Figure 5: Premium income by territory



During the review period no significant new classes of business were undertaken.

Calpe has been keen to expand its class spread and as part of its authorisation Calpe also holds a licence to write direct business in property and engineering. However, the previous absence of an independent financial strength rating coupled with Calpe's disciplined approach and focus on underwriting profit made adding new classes challenging. Calpe will continue to review the potential to expand the class base, but not at the expense of achieving its required margin.

In August 2016, TRC received an A.M. Best financial strength rating up-grade to A+. On 19 January 2017, A.M. Best announced that it had extended the A+ rating to Calpe.

A.2 Underwriting performance

Calpe's gross written premium during 2016 increased by 9% from the prior year. Increased volumes through two renewal agreements were the major drivers behind this increase, along with general increases being experienced from original rates.

Following cancellation of a poor performing account and reserve strengthening on another in 2015, the 2016 underwriting year is showing improved profitability. We are seeing the impact on results from an improved rating environment, although this will be negated to some extent by the change to the Ogden rate.

For more details on Calpe's underwriting performance please refer to QRT S.05.01.

Underwriting performance by line of business

Calpe's business falls into two of the Solvency II lines of business. The table below summarises the performance of those lines of business. Figures are presented on both a gross assumed basis and on a net basis after all outwards reinsurance, including the TRL Quota Share described in Section B1.

Figure 6: Underwriting performance by Solvency II line of business

Net (€'000)	Motor vehicle liability insurance	Other motor insurance	Total
Premiums Written	29,213	11,563	40,776
Premiums Earned	27,510	10,793	38,303
Claims Incurred	22,429	8,458	30,887
Underwriting Ratio	82%	78%	81%

For details and the breakdown of premiums, claims and expenses by geographical spread please refer to QRT S.05.02.01.

A.3 Investment performance

Net investment income

Net investment income recognised in the statement of profit or loss and other comprehensive income includes investment income (comprising interest, dividends and the amortisation of any discount or premium on available-for-sale debt securities and rents receivable for the period), realised gains and losses and movements in unrealised gains and losses on financial assets held at fair value through profit or loss, net of interest payable, investment expenses and impairment losses on financial assets.

Interest income is recognised as accrued based on the effective interest method. Dividend income is recognised as Calpe's right to those dividends becomes unconditional. Acquisition costs related to the purchase of bonds are capitalised and expensed over duration of the investment.

Financial investments

Calpe's investment portfolio is made up exclusively of fixed income securities. Over the year the investment portfolio has made a net gain of £2,553k.

Figure 7: Net investment return

Asset Category (£'000)	Income	Gains / Losses	Net Income Gain / Loss	Total SII Value
Corporate Bonds	632	878	1,510	37,413
Government Bonds	198	843	1,041	23,904
Cash and deposits	2	-	2	9,881
Total	832	1,721	2,553	71,198

Securitisations

Calpe's asset portfolio does not include any securitised investments.

A.4 Performance of other activities

Calpe does not receive any material income other than from its underwriting and investment activities. Calpe has no financial or operating lease arrangements.

Calpe's reporting and presentational currency is GBP. The operating results and financial position of each non-GBP ledger are translated into GBP. All resulting exchange differences are recognised in the statement of profit and loss and other comprehensive income.

A.5 Any other information

Brexit

A referendum on the UK's membership of the EU was held on 23 June 2016 and resulted in a majority of 52% in favour of the withdrawal of the UK from the EU, or "Brexit". On 29 March 2017, the UK served notice on the EU in accordance with Article 50 of the Treaty on European Union ("Article 50"). The Brexit vote means that insurance carriers operating in Gibraltar now face a period of regulatory uncertainty as the UK and the EU enter into a complex and potentially protracted process to redefine the UK's economic and political relationships with the EU.

The principal risks of Brexit to Calpe are a possible loss of access EU insurance markets in the future, the risk of a customs and immigration barrier being established between Spain and Gibraltar and the devaluation of Sterling.

As the majority of Calpe's business is for policyholders in the UK, we do not anticipate that the possible loss of access to the single market will have a significant impact on Calpe's business and performance.

Calpe continues to monitor the possible impact of a customs and immigration barrier between Spain and Gibraltar.

The currency risk associated with Brexit is managed by the capitalisation of Calpe being held in Sterling which reflects the currency of the majority of Calpe's business. Insurance liabilities in other currencies (principally the Euro) are matched with assets in the same currency.

Ogden rate

On 27 February 2017 the Lord Chancellor in the UK significantly reduced the personal injury discount rate (known as the Ogden rate) from 2.5% to minus 0.75%. The new rate was effective from 20 March 2017. As a result of this event the earnings of both insurers and reinsurers of UK motor business have been hit by reserve strengthening. Faced with this increased cost burden both insurers and reinsurers alike will be looking to increase rates; the extent of these increases will vary depending on the nature of portfolio and structure of the reinsurances that are in place.

Although it was not effective in 2016, the Ogden rate change has been taken into consideration when setting Calpe's IBNR provision as at 31 December 2016 on both a gross and net of reinsurance basis. The nature of Calpe's reinsurance programmes is such that the adverse impact of the Ogden change on larger claims is reduced but not entirely mitigated, and as result the Ogden change has had an adverse impact on the underwriting result of the business. We will continue to monitor the accuracy of this adjustment as the years develop. In view of this Calpe will be addressing rating levels with its partners to ensure that rates are set at a level to maintain targeted loss ratios.

The UK Government has now entered into a consultation process in respect of the changes and the Board will also be monitoring developments in this respect.

Calpe does not consider there is any other material information to disclose on its business and performance.

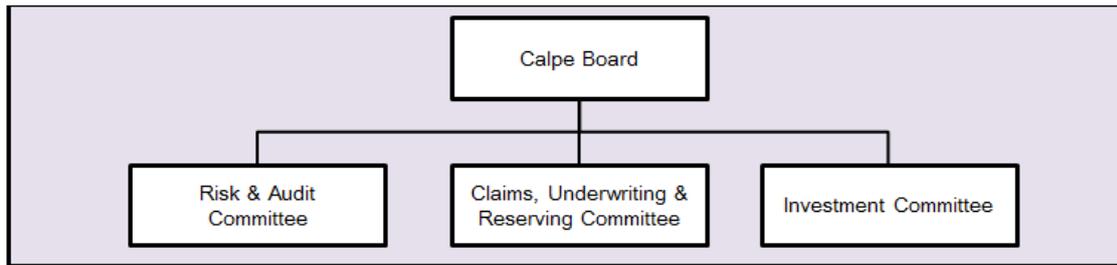
B. System of Governance

B.1 General information on the system of governance

Calpe’s governance structure reflects its membership of a large international group of companies, while ensuring that it maintains robust local governance arrangements.

The structure of Calpe’s key governance bodies is shown in Figure 8.

Figure 8: Governance oversight



Calpe’s Board maintains ultimate responsibility for overseeing the running of Calpe. Its responsibilities include:

- setting Calpe’s business strategy and monitoring performance against its business plan;
- setting Calpe’s risk appetite whilst being mindful of TransRe’s risk appetites and tolerances;
- maintaining oversight of Calpe’s compliance with relevant laws and regulation; and
- reviewing and maintaining the effectiveness of the corporate governance framework and Calpe’s internal control framework.

The following individuals were members of Calpe’s Board and members of the sub committees of the Board as at 31 December 2016:

Figure 9: Calpe’s Board

Board Member	Role	Committees
Peter Abbott	Non-executive chairman	All
Paul Tysoe	Non-executive director	All
Douglas Murray	Executive director	All §
Geoffrey Peach	Executive director	All
Paul Cole	Executive director	All +
Robert Snow	Executive director	All #

Chair of the Risk & Audit Committee

+ Chair of the Investment Committee

§ Chair of the Claims, Underwriting & Reserving Committee

On 19 May 2016, David Radford stepped down from Calpe’s Board and Robert Snow was appointed to it.

As shown in figure 8 above, Calpe’s Board operates three sub-committees.

Risk & Audit Committee

The Risk & Audit Committee's responsibilities include:

Risk

- providing oversight and challenge to the effectiveness of Calpe's Risk Management function, Enterprise Risk Management ("ERM") framework and risk management culture, including the appetites and tolerances and progress embedding ERM in Calpe in alignment with TransRe's overall ERM and risk governance framework;
- monitoring the effectiveness of Calpe's risk management and internal control systems, including financial, operational and compliance controls, and reporting any recommendations to the Board; and
- providing oversight and challenge to the effectiveness of Calpe's Compliance Function, approving the Compliance Monitoring [and Training] Plan and overseeing progress against it.

Audit

- monitoring and reviewing the effectiveness of Calpe's Internal Audit function;
- approving the annual Internal Audit Plan and overseeing progress against it;
- reviewing Internal Audit reports, findings and monitor the status of actions and recommendations;
- monitoring the integrity of the financial statements of Calpe and any formal announcements relating to Calpe's financial performance;
- reviewing Calpe's internal financial controls;
- making recommendations to the Board in relation to the appointment, re-appointment and removal of the external auditor and approving the remuneration and terms of engagement of the external auditor;
- approving the external audit plan and overseeing progress against it; and
- reviewing and monitoring the external auditor's independence and objectivity and the effectiveness of the audit process.

The Risk & Audit Committee meets at least four times per year.

Investment Committee

The Investment Committee's responsibilities include:

- reviewing and making recommendations to the Board in respect of Calpe's investment strategy and policy in a manner consistent with the prudent person principle;
- receiving and reviewing summary reports on Calpe's investment portfolio, investment activity and investment practices;
- considering investment performance and providing appropriate challenge and comment;
- maintaining oversight of compliance by management with applicable legal and regulatory requirements with respect to investments and the investment policies and decisions of Calpe's management; and
- considering reports in respect of investment risk management, liquidity management and credit management.

The Investment Committee meets at least four times per year.

Claims, Underwriting & Reserving Committee

The Claims, Underwriting & Reserving Committee's responsibilities include:

Underwriting

- considering new products, MGA and co-insurance opportunities and lines of business;
- establishing, recommending and maintaining oversight of the underwriting strategy (including reinsurance purchasing) and business planning activities;

- recommending underwriting risk appetites and tolerances and reinsurance requirements for Calpe, ensuring they are consistent with TransRe's group;
- reviewing underwriting performance, including pricing, claims trends, insurance buying patterns, competitor analysis, and conversion and lapse rates; and
- reviewing key aggregate management issues and development.

Claims

- reviewing and monitoring claims activity and claims trends;
- approving delegated claims handling authorities; and
- assisting the Board in setting the claims philosophy and claims development policy to be adopted.

Reserving

- establishing, recommending and maintaining oversight of the reserving strategy;
- maintaining oversight on the reserving policy to ensure it is fit for purpose;
- considering the adequacy of previously set reserves against actual outcomes and investigating where material differences are identified; and
- recommending a level of reserves for consideration by the Board.

The Claims, Underwriting & Reserving Committee meets at least four times per year.

The Board and its sub-committees maintain terms of reference that are reviewed at least annually.

Each of the sub-committees reports to the Board through their respective Chairs as a standing item on the Board's agenda.

Key functions

Calpe has identified the following functions as key functions:

Figure 10: Key functions and key function holders

Key Function	Holder
Risk Management System	Paul Tysoe
Compliance	Colin Peters
Internal Audit	Andrew Simpson
Actuarial	Robert Snow

Each of the key functions within Calpe is operationally independent of each other, with its own key function holder. Each key function reviews its resource needs on at least an annual basis and the key function holder is responsible for ensuring the key function is adequately resourced.

All key functions report to the Board or a sub-committee of the Board. Further information on the authority, resources and operational independence of the key functions is included in Sections B3 (Risk Management function), B4 (Compliance function), B5 (Internal Audit function) and B6 (Actuarial function).

There were no material changes in Calpe's governance structure in the 12 months ending 31 December 2016.

Approach to remuneration

Calpe does not employ any direct employees and consequently does not maintain a remuneration policy. However, Calpe receives a re-charge from TransRe London Services Limited ("TRLS"), a subsidiary of TRC in the UK, for services provided by employees of TRLS.

The remuneration policy of TransRe London Limited ("TRL"), a subsidiary of TRC in the UK, which has been adopted by TRLS, is described in TRL's SFCR.

Fees paid to non-executive directors are calculated on a flat rate basis and there is no variable component. Fees are reviewed periodically to ensure Calpe continues to attract and retain individuals of the appropriate skills and experience.

Material transactions with shareholders

Other than the outsourcing arrangements described in Section B7 and the TRC Guarantee described below, Calpe does not have any material transactions with the shareholders, members of the management body or those who can exert significant influence over the business.

Amounts paid to connected companies are reviewed on an annual basis as part of a group-wide transfer pricing exercise and the charges are reviewed and challenged by the Calpe Board. Additionally these recharges are subject to regulatory approval from the GFSC.

Calpe has a variable whole account quota share reinsurance agreement with TRL (as reinsurer) (the “TRL Quota Share”), under which the proportion ceded can be varied by Calpe between 50% and 80%.

In October 2016, TRC entered into a Capital Support Guarantee Agreement (the “TRC Guarantee”) in favour of Calpe. Under the TRC Guarantee, TRC agrees to maintain Calpe’s regulatory capital in an amount not less than 100% of Calpe’s Solvency Capital Requirement.

Calpe has assessed the nature, scale of complexity of its business against its governance structure and considers its system of governance to be adequate.

B.2 Fit and proper requirements

The members of Calpe’s Board collectively possess appropriate qualification, experience and knowledge about at least:

- insurance and financial markets;
- business strategy and business model;
- system of governance;
- financial and actuarial analysis; and
- regulatory framework and requirements.

Persons subject to assessment

Calpe ensures that Board members and key function holders are at all times fit and proper persons. Calpe does not draw a distinction between these categories when carrying out its own assessment of a person’s fitness and propriety.

Timing of assessment

Calpe assesses fit and proper requirements on an ongoing basis, with the Directors subject to an annual assessment. Calpe’s directors and managers (and all TransRe employees) are also expected to abide by the group’s Code of Business Conduct and Ethics, which sets out standards of ethics and behaviours.

Nature of assessment

In deciding whether a person is fit and proper, Calpe must be satisfied that the person:

- has the personal characteristics (including being of good repute and integrity);
- possesses the level of competence, knowledge and experience;
- has the qualifications; and
- has undergone or is undergoing all training required to enable that person to perform his or her function effectively and in accordance with any relevant regulatory requirements and to enable sound and prudent management of Calpe.

Any breaches of the fit and proper requirements are internally reported to the Board and the Risk & Audit Committee. Calpe’s Compliance Officer is responsible for notifying the relevant regulator(s) of the change in circumstances and any remedial action that is being undertaken by Calpe.

Training and competency

Calpe subscribes to TransRe's training and competency ethos, which is designed to promote learning and development within TransRe and to ensure that Calpe employs personnel with the skills, knowledge and expertise necessary for the discharge of the responsibilities allocated to them.

Calpe actively encourages staff to further develop and pursue professional qualifications. Development is the responsibility of each staff member.

In addition to the above, all staff who maintain professional qualifications are expected to undertake Continuing Professional Development (CPD) in line with their relevant professional body requirements.

B.3 Risk Management System including the ORSA

Calpe's ERM framework has been developed to enable the Board and senior management to understand and appropriately manage and mitigate the risks associated with Calpe's objectives over the short, medium and longer term in a manner that is commensurate with Calpe's risk profile and business arrangements.

The ERM framework seeks to engender a culture of no significant surprises and to ensure adequate tools are available to manage the most important risks to Calpe, improve decision-making and to support the achievement of Calpe's business objectives. In summary, the purpose of Calpe's ERM framework is to:

- actively sponsor and foster a risk aware culture across Calpe, supporting staff in making risk management/based judgements, encouraging effective management of exposures within Calpe's stated risk appetite;
- ensure a clear, coherent risk strategy that includes policies and standards, risk appetites and clarity of ownership for risks;
- ensure risk is taken into account in key business decisions;
- ensure that the 'three lines of defence' model operates effectively;
- implement risk strategies and policies that align with Calpe's strategic and operational objectives;
- ensure risks and emerging risks are identified and understood and assessed on a forward-looking basis to allow management to take proactive steps; and
- sustain a robust Own Risk and Solvency Assessment ("ORSA") process that informs management's view of risk and capital.

Calpe's ERM framework is supported by a comprehensive set of risk policies, frameworks and guidelines to help ensure adequate processes and procedures are in place to manage all types of risk which is supported by a comprehensive suite of management information. The framework is aligned with the regulatory requirements under the Solvency II regime as adopted by GFSC.

By adopting this approach, Calpe is able to effectively identify, measure, monitor, manage and report risks at an individual / contract level and at an aggregated level on an ongoing basis.

Calpe senior management and risk owners identify key risks to the business, as part of a rolling risk identification and assessment programme. Risk causes and consequences, together with mitigating controls, are identified for each risk category. Key risks, owners and mitigating controls are recorded in a risk register; which is presented to management on a quarterly basis for review and discussion.

The risks recorded in the register form part of Calpe's ORSA process and are used as the basis for the development of Calpe's internal audit programme. Calpe's Risk & Audit Committee receives regular reports from Calpe's Risk Management function which consider key risks to Calpe, aggregations and exposures across the key ERM pillars.

Calpe's Risk Management function is integrated into the organisation through the governance reporting lines to Calpe's Risk Management function holder, Calpe's Risk & Audit Committee and TransRe's CRO. Calpe's Risk Management function holder is also a member of and participates in key decision making forums. In addition to these reporting lines and membership responsibilities, TransRe's Head of Risk –

International also attends Calpe’s Risk & Audit Committee to ensure that key matters can be escalated to TransRe’s Corporate Risk Management Committee.

In addition, the Risk Management function’s roles and responsibilities include:

- developing, communicating and implementing systems, processes and procedures for the management and evaluation of risk accumulations and providing key risk indicator reports;
- working alongside other key control functions and ensuring existing control activities and reports are developed into the risk and control reporting framework;
- coordinating with the key control functions to ensure internal policies, controls and procedures for identifying and managing key risks are documented in sufficient detail to allow for effective compliance, testing and auditing;
- coordinating documentation of the key internal policies, procedures and controls for the management of risks identified in the risk register; and
- providing input and challenge into the development of stress and reverse stress tests for Calpe.

By adopting such an approach, ERM and risk management more broadly are key considerations as part of the decision making process.

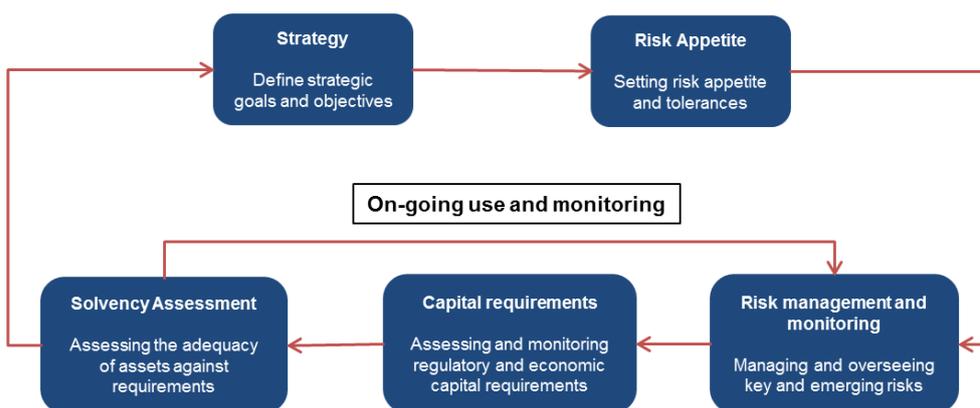
Own Risk and Solvency Assessment

The ORSA process considers Calpe’s own solvency assessment given its risk profile, business objectives and capital management strategy against its regulatory solvency requirement in order to determine whether additional solvency cover is required. The ORSA also considers the impact on Calpe should it be subject to significant losses arising from both insurance and non-insurance events; against such extreme events, the ORSA considers what actions Calpe management would undertake to mitigate the impact of such events. Furthermore, as part of the ORSA process, Calpe considers the amount of capital it should maintain to meet its contractual liabilities to “ultimate”.

Calpe produces an ORSA report on at least an annual basis. The ORSA is a key management tool and is linked to Calpe’s business planning and strategy, the risks Calpe is exposed to and the capital required to mitigate such risks.

The ORSA process can be diagrammatically represented as follows:

Figure 11: Calpe’s risk identification and ORSA framework



The ORSA process provides Calpe with a mechanism to assess the risks it faces and to determine the necessary level of capital required to ensure Calpe meets its strategic and business objectives. The ORSA is Calpe’s view of its exposure to underwriting and non-underwriting risks and its solvency position and documents how Calpe has reached its conclusions. The ORSA aims to assess, in a continuous and forward looking manner, the overall solvency needs of Calpe, whilst being mindful of its risk profile and business environment.

Calpe senior management has identified a number of triggers that would result in the ORSA being re-run at any point during the year; these triggers are tracked by the Risk Management function and reported to the Risk & Audit Committee.

Calpe's Risk Management function coordinates the relevant processes with subject matter experts across the business and prepares the ORSA report for review and discussion by Calpe's Board. Once the report is reviewed, the ORSA and the amount of capital Calpe intends to maintain, based on its expected risk profile, is approved by the Board and the ORSA report is shared with the GFSC.

B.4 Internal control system

Within Calpe, there is a robust internal control system that includes:

- the corporate governance framework, procedures and controls;
- a financial control framework;
- independent control functions which comprise of the Actuarial, Compliance and Risk Management functions; and
- independent assurance provided by the Internal Audit function.

The financial control framework is designed to ensure that:

- risks relevant to the preparation and fair presentation of the financial statements in accordance with the applicable financial reporting framework have been identified and documented;
- there are sufficient and effective controls in place (both manual and automated) to mitigate these risks and to prevent or detect material misstatements in the financial statements and disclosures.

The IFRS financial statements are subject to rigorous controls in the production and review leading up to publishing. The actuarial liabilities are produced using best practice actuarial practices that are subject to independent review with the financial statements subject to internal review and external audit review. The financial statements are subject to external audit and are presented to the Board for sign-off prior to publishing.

In addition to the above, Calpe's Internal Audit function, through planned and commissioned reviews of Calpe's processes, provides an independent opinion on the internal control framework of Calpe's business.

Implementation of Calpe's Compliance function

Calpe maintains compliance policies and procedures that establish systems of control and supervision sufficient to provide reasonable assurance that Calpe, and those individuals acting on its behalf, comply with Gibraltar legislation, and to manage the risks associated with its business in accordance with prudent business practices and within TransRe's overarching compliance requirements.

The day-to-day activities of the Compliance function are managed by Quest Insurance Management (Gibraltar) Limited. Quest's Compliance activities are supervised by Colin Peters as Compliance function holder and Calpe's Risk & Audit Committee.

The Compliance function has sufficient authority to carry out its functions on its own initiative without obstruction from management and other staff members.

The Compliance function's responsibilities include:

- advising the Board on compliance with Solvency II and related laws and regulations;
- providing training and guidance regarding applicable law and regulation and TransRe's and Calpe's policies, and clearly communicating ethical guidance;
- monitoring complaints received by MGAs and co-insurers from policyholders or claimants;
- assessing the possible impact of any changes in the legal and regulatory environment on the operations of Calpe;
- identifying and assessing compliance risks relevant to Calpe and managing the control environment that mitigates those risks;

- undertaking compliance monitoring and making recommendations to improve the effectiveness of compliance practices; and
- identifying Calpe compliance training needs and implementing effective compliance training programmes, as required.

B.5 Internal Audit function

Calpe's Internal Audit function is an independent function and provides objective challenge and assurance over Calpe.

The Internal Audit function supports Calpe in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

The Internal Audit function is led by the TransRe Director of Internal Audit, based in New York, USA.

The day-to-day activities of Calpe's Internal Audit function are outsourced to Mazars LLP in the UK. Mazars reports to Calpe's Risk & Audit Committee and TransRe's Director of Internal Audit. Rolling three-year audit plans are submitted to Calpe's Risk & Audit Committee for approval. Internal audit reports are distributed to the Calpe's Board and Risk & Audit Committee and to TRH's Audit Committee. Outstanding internal audit actions are tracked and progress reported at Risk & Audit Committee meetings.

The management of the Internal Audit function by the TransRe's Director of Internal Audit and outsourcing of day to day activities to Mazars helps to ensure that the Internal Audit function maintains independence and objectivity.

B.6 Actuarial function

Calpe's Actuarial function gains its authority from Calpe's Board and TransRe's Group Chief Actuary. Calpe's Board maintains ultimate responsibility for oversight of Calpe's Actuarial function. Calpe's Actuarial function is provided by TRLS via an intragroup service agreement.

The Actuarial function is responsible for:

- coordinating the calculation of technical provisions;
- ensuring the appropriateness of the methodologies and underlying models used as well as the assumptions made in the calculation of technical provisions;
- assessing the sufficiency and quality of the data used in the calculation of technical provisions;
- comparing best estimates against experience;
- informing the administrative, management or supervisory body of the reliability and adequacy of the calculation of technical provisions;
- overseeing the calculation of technical provisions in the cases set out in Article 82;
- expressing an opinion on the overall underwriting policy;
- expressing an opinion on the adequacy of reinsurance arrangements; and
- contributing to the effective implementation of the risk-management system.

These activities are undertaken on at least an annual basis and are reported to the Board in an internal Actuarial Function Report.

B.7 Outsourcing

Outsourcing management

For each outsourcing arrangement, a Calpe manager (the “Outsourcing Owner”) is identified. The Outsourcing Owner is responsible for identifying whether the activity to be outsourced is critical or important, carrying out pre-contract due diligence including know your counterparty (“KYC”) checks and agreeing the terms of the engagement. The Outsourcing Owner is also responsible for the ongoing oversight and management of outsourcing arrangements.

Claims handling is outsourced to third party firms either directly in respect of Managing General Agents (“MGA”) or indirectly via a claims handling agreement between the lead insurer and the claims handler where Calpe’s role is one of a co-insurer.

Outsourcing of critical or important operational functions

Details of outsourcing in respect of Calpe’s critical or important operational functions are set out in figure 12.

Figure 12: Outsourcing of critical or important operational functions

Outsourcing	Jurisdiction
Insurance management services, including underwriting, claims and reinsurance support and governance and company secretarial, financial management, regulatory and compliance services, are provided by Quest under an insurance management services agreement.	Gibraltar
Certain intra-group services and support services, including underwriting support, claims and reinsurance support, actuarial, investment, accounting and treasury services and internal audit are provided by TRLS and TRC under a services agreement.	UK (TRLS) New York, USA (TRC)
Calpe outsources the day-to-day activities of its Internal Audit function to Mazars, as described in section B5.	UK
Calpe’s day-to-day investment management activities are outsourced to BlackRock Investment Management (UK) Limited (“BlackRock”), a member of the BlackRock group. BlackRock’s performance is monitored by Alleghany’s and TransRe’s treasury management functions, both based in New York, USA with further oversight provided by TRL’s CFO in the UK. BlackRock reports quarterly to Calpe’s Investment Committee.	UK

B.8 Any other information

Except as specifically identified in this Section B, Calpe’s system of governance has not materially changed during the 12 month period to 31 December 2016.

Calpe does not consider there is any other material information to disclose on its system of governance.

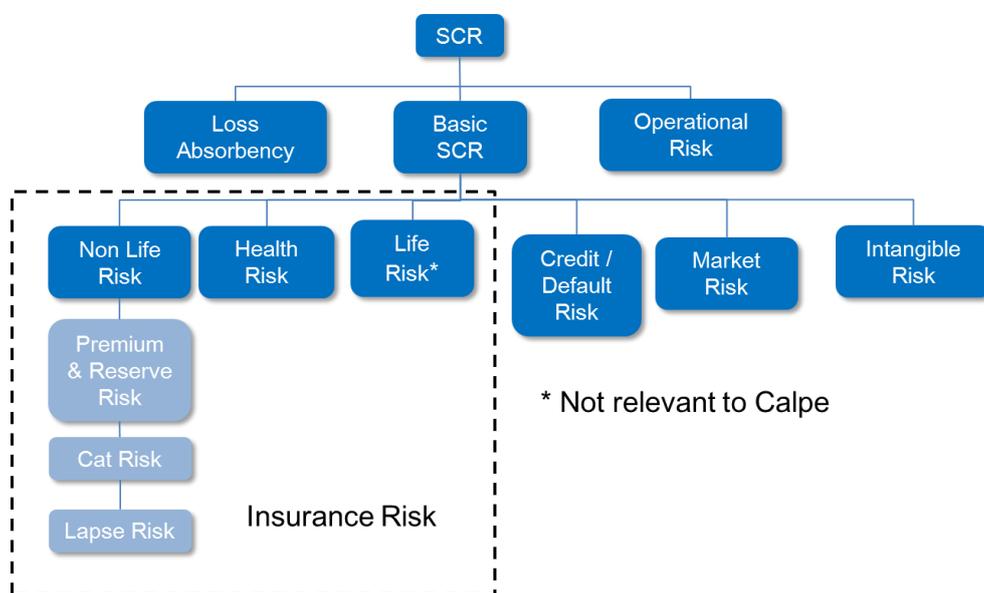
C. Risk profile

Calpe is a primary insurer and maintains a licence to write motor and property business. Key points regarding Calpe’s risk profile are:

- provides insurance and co-insurance support to MGAs and insurers that have the expertise to underwrite property and motor classes of business; and
- predominantly focused on UK motor business.

Calpe’s Solvency Capital Requirement (“SCR”) is calculated using the Standard Formula for all components. The Standard Formula is a risk based capital requirement that covers underwriting risk, market risk, credit risk and operational risk in a formulaic way and can be diagrammatically represented as follows:

Figure 13: Standard Formula risk modules



The above diagram does not include the effect of diversification benefits or adjustments.

Each of the key risk categories and keys risks relevant to Calpe are described in further detail below.

C.1 Underwriting risk

Key underwriting risks Calpe is exposed to include:

- Premium / Underwriting risk
 - excessive aggregation/catastrophe risks in a single region/location;
 - writing outside of appetite;
 - excess exposures in certain driver demographics and/or territories;
 - underwriting below the technical price;
- Reinsurance risk
 - failure of reinsurance counterparties or reinsurance programmes; and
- Reserve risk
 - reserve risks, including inadequate reserving due to flaws in the provisioning/reserving methodology or in the application of the methodology, inadequate Incurred But Not Reported (“IBNR”) and inadequate Incurred But Not Enough Reported (IBNER).

Calpe maintains a number of risk mitigation techniques and approaches to manage the risks associated with its underwriting risk profile. Further information on the monitoring and approach is provided below.

Premium / underwriting risk management

Calpe maintains a clear underwriting philosophy that is supported by risk appetites and tolerances, procedures and controls in relation to pricing, rigorous risk selection criteria and the ability to underwrite a diverse range of insurers and MGAs.

Calpe's main risks are that an MGA or co-insurer fails or seeks to accept business that is outside of the agreed underwriting criteria that Calpe has set.

Calpe has developed robust underwriting selection procedures and potential co-insurance and MGA partners are subject to a comprehensive due diligence process.

Calpe assesses and mitigates these risks by having in place:

- ongoing monitoring and exposure management, assessing individual and aggregate exposures;
- ongoing exposure management against risk tolerances and against a range of extreme events and stress tests; and
- ongoing reviews of underwriting activities, including quarterly underwriting performance reviews, pricing adequacy reviews and rate monitoring supplement the oversight framework.

Reinsurance risk

Calpe benefits from a comprehensive reinsurance programme that provides protection for Calpe. All placements are subject to approval and must comply with TransRe's group-wide retrocession/reinsurance purchasing procedures (which include minimum credit quality and counterparty limits) and delegated retrocession/reinsurance purchasing authorities.

Calpe does not have any exposure to any special purpose vehicles.

Reserve risk management

Reserve risk is managed through the oversight provided by Calpe's Claims, Underwriting & Reserving Committee which has put in place a number of controls and mitigants that include:

- a comprehensive annual reserve study;
- quarterly reserve reviews;
- reserving risk controls that include major activity reports, high cost claim alerts, major loss memos and reinsurance transaction alerts;
- ad-hoc reserving studies; and
- independent validation of reserves.

Risk sensitivity for underwriting risks

Calpe undertakes detailed stress and scenario testing as part of its ORSA process.

As part of the ORSA process, the solvency position and the projected solvency position over the business planning period have been calculated following adverse stresses at different return periods for the material underwriting risks (each risk's stress is considered individually) in addition to multiple losses arising from non-correlating events (eg, market risks and underwriting risks or a series of events). In addition to these underwriting events, consideration has been given to a material deterioration in Calpe's reserves, including adverse development in claims ratios and IBNR.

The results of the analysis showed that the most material impact on the SCR arose from prolonged poor underwriting results or through reserve deterioration (arising from poor/weak reserving methodology). The analysis undertaken indicated that it would take a significant event to breach the SCR and therefore Calpe's underwriting risk profile was assessed to be resilient to withstand severe shocks and is within the Board approved risk appetite.

Process(es) for monitoring the effectiveness of risk mitigation techniques

As a subsidiary of a globally active reinsurance company, Calpe benefits from a robust risk management framework that oversees Calpe’s risk profile via various governance committees throughout Calpe and TransRe, the ORSA process, Calpe’s risk register and the stress and scenario testing Calpe performs.

Furthermore, Calpe’s reserves are subject to a quarterly review and TransRe engages an external firm to undertake an independent review of the adequacy of the group’s reserves.

Prudent person principle

When making investment decisions, Calpe considers the average duration of the assets that it invests in and ensures there are no correlations between its underwriting profile and its investments.

C.2 Market risk

Market risk is the risk of loss or adverse change in Calpe’s financial situation resulting from changes in the value of its assets and liabilities caused by the volatility of market prices of assets, liabilities and financial instruments.

For Calpe, market risk comprises of the following key components:

Figure 14: Standard Formula market risk sub-modules



Calpe’s Investment Committee reviews investment strategy annually and makes recommendation to the Board. The investment strategy is based on four key principles:

1. preserve capital;
2. increase surplus;
3. maintain liquidity; and
4. optimise after tax total return on investments, subject to (1)-(3) above.

Calpe’s investment strategy forms the basis for the mandate given to Calpe’s asset managers (BlackRock). The mandate includes limits on certain classes and types of investments, restriction on investments in certain industries and sector and geographical limits. BlackRock is also provided with list of companies that investments should not be purchased in. The execution of Calpe’s investment strategy is subject to ongoing monitoring and scrutiny by the Investment Committee.

Calpe has a material risk concentration to the UK government; this is mitigated through ongoing review and monitoring by the Calpe Board and Calpe’s asset managers. Furthermore, Calpe’s liabilities are predominantly in GBP.

Calpe is exposed to the following key market risks:

Interest rate risk

Movements in interest rates affect the level and timing of cash flows for Calpe and the fair value of the fixed income securities. As interest rates rise, the fair value of fixed income portfolios declines and conversely, as interest rates decline, the fair value of fixed income portfolios rises. To minimise this risk, Calpe adheres to investment policy guidelines developed by Calpe’s Board in line with Calpe’s strategy and TransRe’s overall objectives. These guidelines direct Calpe to invest in high-quality issuers and, in

particular, the strategy is to position its fixed income securities based on its view of future interest rates and the yield curve, balanced with liquidity requirements.

Spread risk

This relates to the potential financial loss Calpe may suffer arising from a movement in the spread an asset trades at when compared to a comparable government bond. Calpe is exposed to this as it maintains a large amount of government or government backed bonds.

Foreign currency risk

Assets backing the liabilities of Calpe are predominantly maintained in GBP, thereby mitigating the potential impact of foreign exchange and interest rate risk on Calpe’s solvency position

Calpe’s investment portfolio is split across the following asset classes:

Figure 15: Portfolio composition

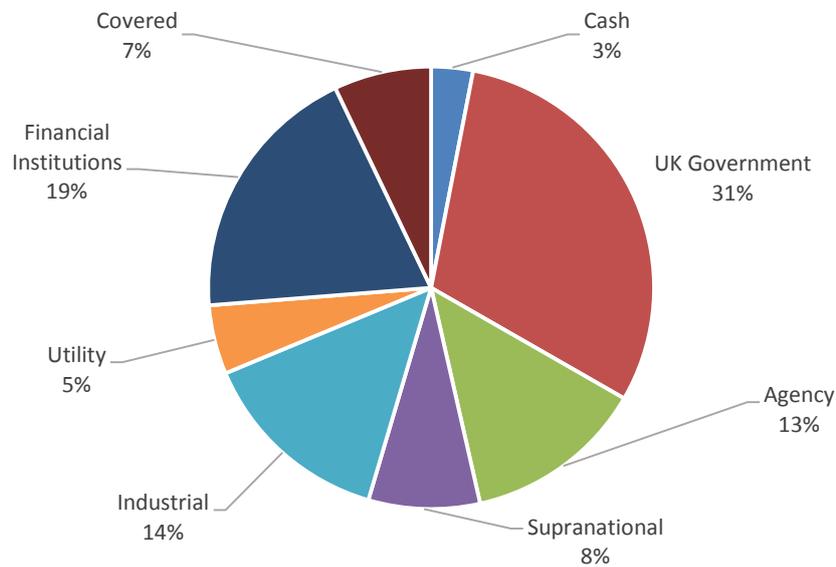
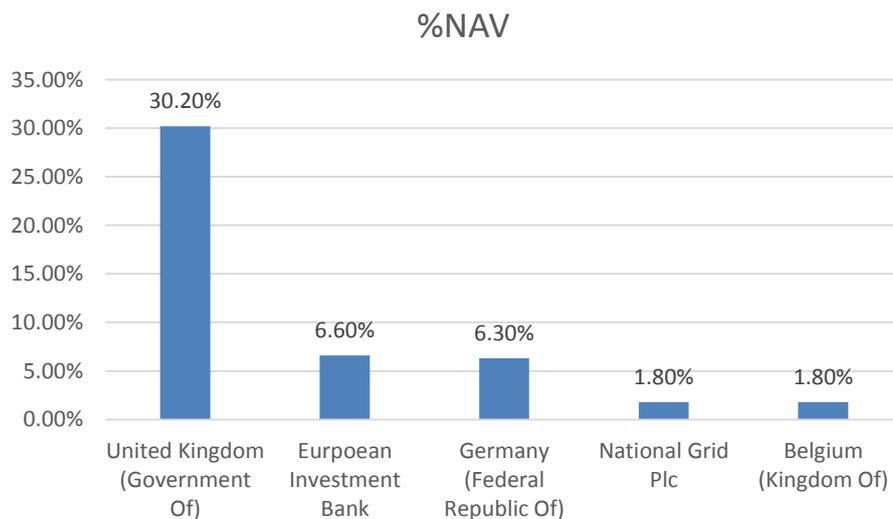


Figure 16: Top 5 Portfolio issuer exposures



Market risk management and mitigation techniques

Calpe maintains a number of risk mitigation techniques and approaches to manage the risks associated with market risk. Key techniques and controls that are in place include:

- investment risk and underwriting risk accumulation reporting, including issuer accumulations;
- mandates and guidelines provided to external investment managers, which include:
 - regulatory compliance;
 - duration;
 - benchmark portfolio;
 - credit quality;
 - sector limitations; and
 - issuer limitations;
- Investment Committee mandate and oversight;
- stress testing; and
- market risk/value at risk analyses, including extreme market and currency stress tests (+/- 300bps movement).

Stress and sensitivity tests

Calpe performs stress and scenario testing as part of its approach to managing market risk. Results are considered as part of the ORSA process. For the 2016 ORSA, the solvency position and the projected solvency position over the business planning period were re-calculated following adverse stresses, including a 300bps change in interest rates in both directions and a prolonged economic downturn, which considered more severe low interest rate environment scenarios.

Under certain extreme scenarios, Calpe would need to seek further capital from its parent, under the TRC Guarantee. Reverse stress testing was also used to determine what combination of extremely low interest rates and other relevant underwriting factors might lead to a breach of the SCR.

Process(es) for monitoring the effectiveness of risk mitigation techniques

Calpe benefits from ongoing oversight of its investment portfolio by the Calpe Board and by TransRe's treasury function. Furthermore, the extreme stress tests incorporated into the ORSA process, Calpe's risk register and the quarterly stress and scenario testing Calpe performs supplement these controls.

Calpe's investment managers are provided with an investment mandate and are subject to quarterly compliance attestations confirming they have operated in accordance with the mandate.

Prudent person principle

When making investment decisions, Calpe considers the risks associated with the investments, including the potential impacts of any economic shock, their liquidity and their admissibility under the Solvency II rules.

All assets, in particular those covering the Minimum Capital Requirement and the Solvency Capital Requirement, are invested in highly rated and liquid assets that aim to ensure the security, quality, liquidity and profitability of the portfolio as a whole. All assets are held in GBP in Calpe designated portfolios which ensures their availability.

Assets covering the technical provisions are invested in a manner appropriate to the nature and duration of Calpe's insurance liabilities.

Calpe does not use derivative instruments nor hold assets that are not admitted to trading on regulated financial markets. Assets are managed in such a way as to limit excessive reliance on any particular asset, issuer or group of undertakings, or geographical area that would represent an excessive accumulation of risk to the portfolio as a whole.

C.3 Counterparty default (credit risk)

Credit risk is assumed whenever Calpe is exposed to a loss if another party fails to perform its financial obligations to Calpe, including the failure to perform them in a timely manner. This includes default by MGAs, brokers, reinsurers, customers, investment counterparties and suppliers. Included within this category is the management of the credit risk associated with the TRL Quota Share, as described in Section B1.

MGAs / brokers / intermediaries / reinsurers

Calpe has a credit risk with the co-insurers and MGAs that it generates business through as they represent the major conduit of business to Calpe. All MGAs, co-insurers, brokers, intermediaries and reinsurers are subject to ongoing review by a range of fora, which include the Risk & Audit Committee, the Claims, Underwriting & Reserving Committee, the Investment Committee and ultimately Calpe’s Board.

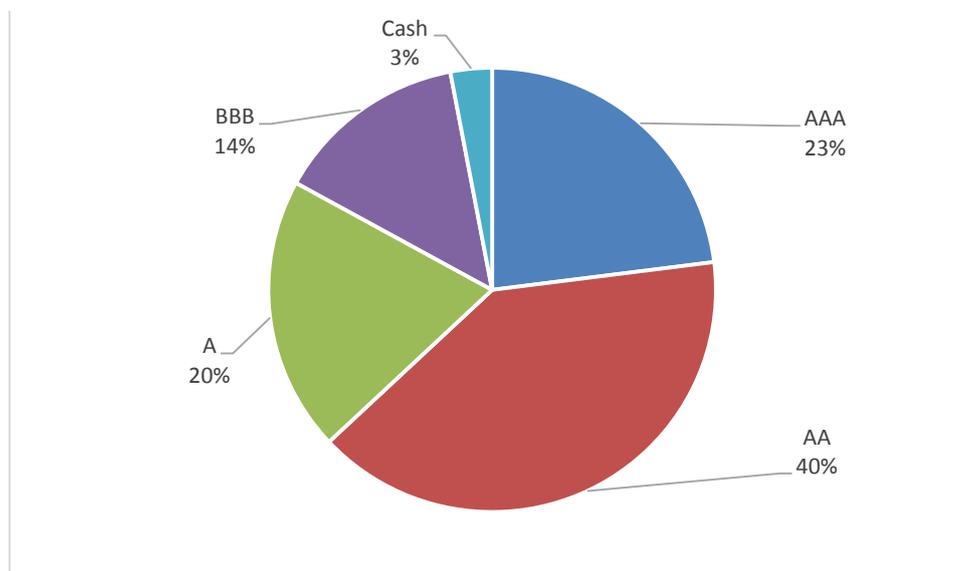
Prior to transacting with brokers, cedants or ceded reinsurers for the first time a KYC check is carried out.

Retrocessionaires must go through a credit and security assessment which is overseen by TransRe’s Global Risk Management function (“GRM”) based in New York. Once approved, they are placed on TransRe’s approved Security List. All prospective markets and proposed programme limits are reviewed against the Security List prior to placement and in some cases require specific GRM approval prior to placement. The Security List designates separate short-tail and long-tail programme limits for each retrocessionaire.

Investment counterparties

Calpe maintains a well-diversified and highly rated investment portfolio. Calpe maintains all its investments in GBP, with its main investment exposure being to the UK Government and the average credit quality of its portfolio Aa3/AA-.

Figure 17: Portfolio credit quality



Calpe credit risk management strategies outline the credit rating requirements for its investments. Adherence with this ensures investments are selected in a way that enables the effective management of the risk of counterparty default to an acceptable level in line with Calpe and TransRe approved risk appetite and tolerances. The credit management strategy also takes into account the exposure to credit spreads.

To ensure compliance with rating requirements in Calpe's credit risk management strategy and to minimise the risk of counterparty failure arising from external parties, Calpe has established key risk indicators which are consistent with its investment strategy and investment risk appetite and tolerances. These indicators take into account, but do not rely solely on, the financial security rating and credit rating assigned by external rating agencies.

Calpe utilises external credit assessments primarily to:

- review the credit quality of assets in their investment portfolios; and
- review the credit quality of the retrocessionaires that they utilise.

Calpe and TransRe do not rely solely on one rating agency and give consideration to a range of views provided by rating agencies as well as its own market knowledge and intelligence provided by professional investment managers.

TRL Quota Share

The TRL Quota Share is Calpe's largest credit risk. To mitigate the potential impact in the unlikely event TRL is unable to meet its contractual obligations, Calpe has the ability to call on the TRC Guarantee to require its parent to adequately recapitalise Calpe.

Key controls

The controls that aid in mitigating credit risk include:

- Board oversight;
- Risk & Audit Committee oversight
- investment risk reporting;
- approved reinsurer lists;
- mandates and guidelines provided to external investment managers, which include:
 - regulatory compliance;
 - duration;
 - benchmark portfolio;
 - credit quality;
 - sector limitations; and
 - issuer limitations.

Risk sensitivity for credit risks

Although credit risk is a material risk to Calpe as a result of the quota share arrangement with TRL, the sensitivity of the solvency ratio to credit defaults or rating downgrades of Calpe's counterparties has also been considered.

This demonstrated that Calpe is resilient to a range of events including severe counterparty rating downgrades or failure of TRL to meet its obligations under the collateralised quota share arrangement.

Process(es) for monitoring the effectiveness of risk mitigation techniques

Calpe is able to leverage its membership of a globally active reinsurance company to continually monitor and assess the effectiveness of its controls. Calpe's Risk & Audit Management Committee and the Board review the risks and effectiveness of controls on a regular basis as well as Calpe's risk profile. Information is provided to key forums to enable the monitoring of reinsurance recoverables and excessive counterparty exposures to be tracked and action taken to enhance existing processes where appropriate.

Furthermore, Calpe benefits from the additional oversight provided by both TransRe's Counterparty & Credit Risk Committee and Alleghany's Reinsurance Committee, which monitor the credit quality of the retrocessionaires / reinsurers on TransRe's security list that Calpe follows.

Prudent person principle applied to credit risks

Counterparties are selected by taking into account the credit rating and reputation of each entity. Credit ratings are used as a way of properly identifying and managing the risk attached to a counterparty and Calpe ensures only counterparties with a high enough credit rating are used. Calpe does not rely on a single rating agency, rather seeking to use a number agencies as well as its own analysis.

C.4 Liquidity risk

Liquidity risk arises when Calpe, though solvent, either does not have sufficient financial resources available to enable it to meet its obligations as they fall due, or can secure them only at excessive cost. Calpe sees liquidity risk as the management of risk arising from short term cash flows, rather than the risk arising from longer-term matching of assets and liabilities. Liquidity risk is considered by Calpe's Investment Committee and Board.

Key controls

Key controls that aid in mitigating this risk include:

- investment risk and underwriting risk accumulation reporting;
- cashflow forecasting;
- asset/liability assessment performed every quarter;
- quarterly reserving exercise;
- quarterly balance sheet.

Risk sensitivity for liquidity risk

Calpe has carried out liquidity risk stress testing as part of its ORSA process with the results reviewed by the Board. Calpe does not consider liquidity risk to be a material risk.

Process for monitoring the effectiveness of risk mitigation techniques

Calpe has established a liquidity risk framework which includes the establishment of a liquidity risk appetite. Adherence to the appetite is reviewed with Calpe reviewing its ability to meet its short and medium term financial commitments in a timely manner in both normal and stressed conditions.

Prudent person principle as applied to liquidity risks

The investment assets are prudently invested taking into account the liquidity requirements of the business and the nature and timing of the insurance liabilities. Calpe manages its liquidity risk by maintaining a diversified highly liquid investment portfolio.

Expected profit included in future premiums ("EPIFP")

The EPIFP as at 31 December 2016 is £629k which includes expected profit commissions and reinsurance recoveries.

C.5 Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems, or from external events. Operational risk is diverse in nature and permeates all business activities but remains a distinct form of risk in its own right. Operational risk within Calpe has been divided into the following key risk areas:

- regulatory and legal risks - the risk of legal or regulatory sanctions or loss caused by a failure to comply with applicable laws, regulations, internal policy and standards of best practice;
- financial crime, including internal and external fraud – this is the risk that the firm might be used to further financial crime;
- financial & accounting – these are the risks associated with financial reporting and integrity of the financial information;

- people risk – this is the risk that people do not follow Calpe's procedures, practices and/or rules, thus deviating from expected behaviour in a way that could damage Calpe;
- business continuity management – the risk associated with the failure to appropriately manage unforeseen events;
- processing failures, including IT system failures; the risks associated with IT systems;
- outsourcing; failures relating to the outsourcing of key activities; and
- external events and other changes; failure to react to changes in the external business environment.

Calpe's directors identify the key risks, causes and consequences together with relevant mitigating controls, within their function/span of control, on an ongoing basis.

Each risk identified is assessed and scored using a standard matrix, on both an inherent basis and a

Calpe maintains an Operational Risk policy that sets out Calpe's approach to mitigating risks arising from Operational Risks.

Key controls

Key controls that aid in mitigating this risk include:

- Risk & Audit Committee oversight;
- quarterly reviews by risk owners assessing the effectiveness of mitigating controls;
- policies and procedures, including the Group's Code of Conduct, business continuity plans and succession planning;
- operational risk appetites;
- escalation procedures;
- data quality;
- compliance procedures; monitoring and oversight;
- staff training, oversight and appraisals;
- disaster recovery plan
- service level agreements;
- anti-bribery and corruption procedures; and
- underwriting audits performed.

Risk sensitivities for operational risk

Calpe does not have any material concentrations to operational risk.

On an ongoing basis, Calpe carries out stress and scenario testing as part of its approach to managing operational risk. Results are presented quarterly at the Calpe Risk & Audit Committee and considered as part of the ORSA process.

For the 2016 ORSA, the solvency position and the projected solvency position over the business planning period were re-calculated following adverse operational risk stresses. Under all of these scenarios, the analysis indicated that Calpe was able to withstand these events without breaching its SCR.

Process for monitoring the effectiveness of risk mitigation techniques

Calpe and TransRe have established an operational risk framework that:

- monitors and records key risks facing Calpe, including their mitigating controls and their effectiveness;
- the environment Calpe operates; and
- emerging risks and the mitigating steps taken to monitor or address them.

The framework is supported by policies and procedures and a strong corporate culture that encourages early notification of operational events or losses. This enables the business to learn from events or near losses and to continually enhance its framework.

C.6 Other material risks

Franchise Value: Calpe recognises that its long-term success depends on its relationship with clients, brokers, rating agencies, regulators and capital providers and the TransRe brand. Consequently, Calpe and TransRe will not accept risks, both underwriting and non-underwriting, that may materially impair or impact the reputation of Calpe or TransRe.

Group Risk: As a wholly owned subsidiary of a large international group, there is a risk Calpe could be adversely affected by the actions of another company within the group. Should such an event arise that Calpe is able to rely on its own unencumbered capital.

Brexit: Details of Brexit and the principal risks to Calpe arising from it are included in Section A5.

Emerging risks: On an ongoing basis, TransRe and Calpe undertake horizon scanning with a view to identifying new and emerging risks. Annually, TransRe holds a Global Emerging Risk Forum in New York with senior level executives and employees from across the world attending. Where new and emerging risks are identified, these are tracked and reported on at key fora. This ensures Calpe is able to react quickly should the environment it operates in change.

C.7 Any other information

Calpe does not consider there is any other material information to disclose on its risk profile.

D. Valuation for solvency purposes

Calpe's Solvency II assets and liabilities are presented on an economic basis consistent with the "fair value" accounting concept. Calpe prepares its statutory financial statements in accordance with International Financial Reporting Standards ("IFRS") as adopted for use in the European Union, and follows those parts of the UK's Companies Act 2006 applicable to companies reporting under IFRS. Full details of the basis for the preparation of Calpe's financial statements, critical accounting estimates and judgements and key accounting policies are set out in Note 1 to those financial statements.

Calpe's IFRS valuation is used where consistent with Solvency II's economic basis. Assets and liabilities measured at cost or amortised cost in Calpe's financial statements have been revalued to economic value. Solvency II also requires specific valuation approaches for some assets and liabilities, which have been followed.

Calpe exercises judgement in selecting each of its accounting policies. Company law and IFRS require management to select suitable accounting policies, apply them consistently and make judgements and estimates that are reasonable and prudent when preparing the financial statements, and Calpe has followed a consistent approach in selecting its valuation approaches for Solvency II. These judgements and estimates are based on management's knowledge as well as current factors and circumstances that may impact business performance, together with appropriate predictions of future events and actions. Actual results may differ from those estimates, possibly significantly. To the extent that actual experience differs from the assumptions used, Calpe's financial position, results of operations and cash flows could be materially affected.

The following sections describe the valuation approaches used by Calpe for valuing its assets and liabilities.

D.1 Assets

The material classes of assets shown on Calpe's Solvency II Balance Sheet, their Solvency II values and corresponding values shown in Calpe's financial statements (all in GBP) are summarised in the table below.

Figure 18: Summary assets

	(£'000)	Solvency II	Financial Statements	Difference
Deferred acquisition costs		-	3,725	(3,725)
Deferred tax assets		299	-	299
<i>Investments</i>				
Government Bonds		23,904	23,904	-
Corporate Bonds		37,413	37,413	-
<i>Reinsurance recoverables</i>				
Non-life excluding health		72,718	88,210	(15,492)
Health similar to non-life		-	-	-
Insurance and intermediaries receivables		3,126	26,464	(23,338)
Reinsurance receivables		8,659	8,659	-
Receivables (trade, not insurance)		86	201	(115)
Cash and cash equivalents		9,882	9,882	-
Total assets		156,086	198,457	(42,371)

The following sections provide further details on the specific valuation policies that Calpe has applied to produce its Solvency II balance sheet.

Financial instruments

Recognition and derecognition of investments

For a background to Calpe's approach to recognition and derecognition of investments see the 2016 Financial Statements.

Fair value of investments

For a background to Calpe's approach to fair value of investments see the 2016 Financial Statements.

Impairment

For a background to Calpe's approach to impairment see the 2016 Financial Statements.

Valuation differences between the Solvency II and IFRS balance sheets

Solvency II requires a hierarchy of valuation methods to be applied to value assets and liabilities on the Solvency II balance sheet, as set out below:

1. The use of quoted market prices in active markets for the same assets or liabilities.
2. Where the use of quoted market prices in active markets for the same assets or liabilities is not possible, quoted market prices in active markets for similar assets and liabilities are used, with adjustments made to reflect factors specific to the asset or liability.
3. Where the criteria above are not satisfied, alternative valuation methods are used, which make maximum use of relevant market inputs (adjusted for factors specific to the asset or liability under valuation). To the extent that observable inputs are not available, use is made of unobservable inputs reflecting the assumptions that market participants would use (including assumptions about risk in the valuation technique).

Calpe considers its policy on the fair value of investments to be consistent with the hierarchy of valuation methods required for Solvency II. Accordingly, the valuation policy on fair values is applied consistently between Calpe's Solvency II reporting and its statutory financial reporting. Calpe's investment portfolio as at 31 December 2016 includes only investments that are valued at fair value. There are accordingly no differences in valuation relating to financial investments between Calpe's Solvency II and IFRS balance sheets, with the exception that the value of investments in the Solvency II balance sheet includes interest accrued since the last coupon payment, compared to the presentation in Calpe's financial statements where it is accounted for separately as accrued interest.

Calpe defines fair value as the price that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between willing, able and knowledgeable market participants as at the measurement date. As part of Calpe's framework for measuring fair value, financial instruments are classified into a three-level hierarchy that is consistent with the Solvency II hierarchy described above.

Fair value sources and use of pricing vendors

Calpe's methodology for the valuation of investments is to use ICE Services ("ICE"). Calpe's other sources for fair values include its investment manager BlackRock.

Although Calpe outsources the portfolio valuation function to pricing vendors or relies on investment managers for valuations in certain instances, Calpe is responsible for ensuring that the supporting methodologies and assumptions employed by pricing vendors are consistent with and meet the objectives of fair value determination.

Reinsurance recoverables

For the differences in the valuation methodology between IFRS and Solvency II see Section D2.

(Re)insurance and intermediaries receivable

Receivables and payables are recognised when due. These include amounts due to and from agents, brokers and insurance contract holders. Receivables and payables are recognised at the amount expected to be received or paid when due. Due to the short term nature of Calpe's (re)insurance receivables and payables, amounts are not discounted.

The presentation of (re)insurance receivables and payables on the Solvency II balance sheet differs from Calpe's statutory financial statements, since (re)insurance receivables and payables for financial reporting purposes include premiums and claims which are included in Technical Provisions in the Solvency II balance sheet.

Other receivables (trade not insurance)

The valuation and presentation of Calpe's other receivables and payables is, in the Solvency II balance sheet, is consistent with the treatment for Calpe's external financial reporting.

Cash and cash equivalents

For a background to Calpe's approach to cash and cash equivalents see page [XX] of the 2016 Financial Statements.

Foreign currency transactions and balances

Calpe presents its financial statements in GBP, which is Calpe's functional currency. Calpe applies a consistent policy for translating transactions and balances in currencies other than the relevant currency of presentation between its financial statements and Solvency II reporting. Where necessary, ground up recalculations for each reporting currency are performed for items with multiple underlying exchange rates (for example, for deferred acquisition costs).

For further background to Calpe's approach to foreign currency transactions and balances see the 2016 Financial Statements.

Translation to functional currency

For a background to Calpe's approach to translation to functional currency see the 2016 Financial Statements.

Deferred tax

Deferred tax balances (other than in respect of the carry forward of unused tax credits and unused tax losses) are determined by reference to the difference between the Solvency II balance sheet and the values ascribed for tax purposes.

A positive value is only ascribed to deferred tax assets where it is probable that future taxable profits will lead to the realisation of that deferred tax asset. This assessment takes into account time limits that apply to the carry forward of unused tax losses or credits.

Deferred tax balances are recognised and valued in relation to all assets and liabilities that are recognised for solvency or tax purposes. Deferred tax balances are not discounted.

Deferred tax is recognised and valued on a basis consistent with treatment under IFRS. For example, under IFRS:

- all temporary differences between the assets and liabilities in the statement of financial position and their tax base are included within the calculation; and
- deferred tax assets or liabilities are accounted for using the balance sheet liability method and assets are recognised to the extent that realising the related tax benefit through future taxable profits is likely.

However for Solvency II purposes, the recognition and valuation of deferred tax assets or liabilities is carried out by reference to the Solvency II balance sheet rather than the accounting basis.

The resulting amount of deferred tax differs as a result of changes in recognition and valuation of other balance sheet items.

Figure 19: Deferred tax calculation

	£'000s
Deferred tax asset per financial statements	-
Adjustment needed (all timing differences are expected to unwind at a tax rate of 10%)	
DAC	372
Change in TPs (incl. removal of UPR)	(423)
Risk Margin	355
Receivables (trade, not insurance)	(5)
Total Solvency II Deferred tax asset	299

D.2 Technical provisions

Calpe holds technical provisions to represent the current amount it would have to pay to for an immediate transfer of its obligations to another insurer. The technical provisions are comprised of two key elements:

Best Estimate Liabilities (“BEL”) are the probability weighted average of future cash flows, discounted back to the relevant balance sheet date using risk free discount rates. This includes all of the relevant cash inflows and outflows to meet the requirements of the policies Calpe is obligated to at the valuation date.

The risk margin represents an allowance for the cost of capital necessary to support the policies Calpe is obligated to at the valuation date over their lifetime. It is calculated by taking 6% of future capital requirements attributable to the policies and discounting back to the relevant balance sheet date using risk free discount rates.

Calpe calculates its technical provisions using the sum of the BEL and risk margin, therefore:

$$\text{Technical Provisions} = \text{Best Estimate Liability} + \text{Risk Margin}$$

Calpe does not calculate technical provisions as a whole.

Data used within technical provisions

Segmentation into lines of business

Best estimates are segmented into twelve lines of business for non-life insurance obligations (with additional segmentation for non-proportional reinsurance accepted) and three lines of business for health insurance obligations pursued on a similar basis to non-life insurance (with additional segmentation for non-proportional reinsurance accepted).

The technical financials of Calpe are mapped to Solvency II lines of business according to “sub-department” classification in Calpe’s accounting system, subject to allocations for certain sub-departments, which include private and commercial motor. With the exception of these allocations, the sub-departments and Solvency II lines of business are in one-to-one correspondence.

Figure 20: Technical provisions by line of business

Solvency II line of business	Gross	Rein ceded	Net	Risk Margin	Total TP
Motor vehicle liability insurance	100,252	61,810	38,442	3,018	41,460
Other motor insurance	17,692	10,908	6,784	532	7,316
Total	117,944	72,718	45,226	3,550	48,776

Technical provisions bases, methodologies and key assumptions

Basis

Calpe uses the IFRS financial reporting framework as the starting basis for determining the Solvency II technical provisions.

The following sections outline the key methodologies and assumptions in determining the technical provisions. Where relevant, adjustments to the IFRS basis to move to the Solvency II basis are highlighted.

Figure 21: IFRS to Solvency II reconciliation

Solvency II Line of Business	Assumed	Ceded	Net
IFRS Technical Provisions	99,165	101	99,065
Deferred Acquisition Costs	(927)	-	(927)
Contingent Commission Costs	110	-	110
Reserving Margins	(5,897)	(10)	(5,886)
Future Premiums & Acquisition Costs	(4,447)	-	(4,447)
Future Other Expenses	2,214	-	2,214
Legally Obligated Unaccepted Business	(7,525)	(374)	(7,151)
Discounting	(540)	(-)	(540)
Counterparty Default	-	(-)	-
Solvency II Best Estimate	82,154	(283)	82,438
Risk Margin	9,400	-	9,400
Solvency II Technical Provisions	91,554	(283)	91,838

Best estimate liability

The BEL is calculated as the sum of the following two components:

Claims provision

Calpe holds a claims provision that relates to claims events that already incurred, regardless of whether these claims have been reported or not. The provision includes all cash flows associated with all future benefits, expenses and premiums related to the claims events. Calpe considers the expected incidence and cost of future claims, including infrequent, high severity claims and latent claims. The best estimate claims provision is calculated as:

- the best estimate of outstanding losses, and any expenses in loss-adjustment (Loss Adjustment Expenses, or "LAE"),
- plus the best estimate of incurred-but-not-reported claims ("IBNR") based on earned premiums,
- plus the best estimate of unpaid non-contingent acquisition costs that have been incurred,
- plus the best estimate of unpaid contingent commission on earned premiums,
- plus the best estimate of unpaid other expenses that have been incurred,
- less the best estimate of unpaid premiums that have been earned.

Further information on the calculation of these items is discussed in the following sections.

Premiums provision

Calpe holds a premium provision for events which may happen in the future that fall within the contract boundary. The provision includes all cash flows associated with all future premiums, claims and benefits related to these events. Calpe considers the expected incidence and cost of future claims, including infrequent, high severity claims and latent claims. The best estimate premium provision is calculated as:

- the best estimate of IBNR claims based on unearned premiums,
- plus the best estimate of unpaid non-contingent acquisition costs that are deferred,
- plus the best estimate of unpaid contingent acquisition costs based on unearned premiums,
- plus the best estimate of unpaid other expenses based on unearned premiums,
- less the best estimate of unpaid premiums that are unearned.

Further information on the calculation of these items is discussed in the following sections.

Methodologies for loss reserves and IBNR

The methods employed to estimate loss reserves include the following:

Paid loss development, incurred loss development methods

In the loss development methods, paid and incurred losses are projected to the time period by which the liabilities are extinguished (known as the 'ultimate' time period) by applying appropriate development factors to the inception-to-date paid and incurred losses to date.

Paid Bornhuetter-Ferguson ("BF") and incurred BF methods

In the Bornhuetter Ferguson methods, estimates of unpaid and unreported losses based on earned premiums (on an ultimate basis) are calculated by multiplying earned or ultimate premiums for each contract by an expected loss ratio ("ELR") and an estimated percentage of unpaid or unreported losses. The percentages of unpaid or unreported losses are derived from the loss development factors described below.

In establishing reserves for IBNR losses, three key actuarial judgements are used to project losses:

- Loss development factors ("LDF") — these are used to arrive at the ultimate amount of losses incurred for each underwriting year based on reported loss information. These factors, which are calculated initially based on historical loss development patterns (i.e. the emergence of reported losses over time relative to the ultimate losses to be paid), may then be adjusted for current trends.
- Loss trend factors ("LTF") — these typically focus on any underlying trends which may progress through the projection into the future, such as provisions for inflation, including social inflation (awards by judges and juries which increase progressively in size at a rate exceeding that of general inflation), and trends in court interpretations of coverage; and
- Expected loss ratios ("ELR") — for the latest underwriting years generally reflect the ELRs from prior underwriting years adjusted for LTFs, as well as the impact of changes in rating strength and other quantifiable factors.

These methods yield an indication of the ultimate losses for each underwriting year. The IBNR reserve is then determined by subtracting the reported losses from the indicated ultimate losses.

Estimates of reserves for IBNR claims take into account a number of assumptions with respect to factors that will affect ultimate losses. The techniques Calpe uses (described above) are employed to estimate ultimate losses, including the delay between the claim being reported to the (co)insurer, and the insurer reporting the claim to Calpe. Expert judgement is employed to select the most appropriate method, particularly when the delays previously identified within the data fluctuate between claims.

During the loss settlement period, additional facts regarding individual claims and trends will emerge. As these facts and trends emerge it usually becomes necessary to refine and adjust the loss reserves upward or downward; and even then the ultimate net liability calculated by Calpe may be materially different from the original estimates. There is potential for significant variation in the development of loss reserves when actual costs differ from those costs implied by the use of the assumptions employed in the process of setting reserves.

Methodologies for expired and unexpired periods of coverage

With respect to expired periods of coverage, IBNR amounts calculated under IFRS are intended to reflect undiscounted best estimates of unpaid and unreported obligations, without margins for prudence.

With respect to unexpired periods of coverage, the valuation of technical provisions under Solvency II includes future cash flows with respect to premiums, losses (including claims management costs) and acquisition costs. Consequently, differences arise between the valuation of technical provisions in the IFRS financial statements of Calpe and the corresponding valuation of technical provisions for Solvency II.

The estimation of unpaid and unreported losses arising from unexpired periods of coverage is based on the same principles underlying the corresponding calculations for expired periods of coverage. Calpe estimates ultimate losses for each contract by multiplying:

- ultimate premiums calculated for each contract; by
- the expected loss ratio; and
- an estimated percentage of unpaid or unreported losses.

The percentages of unpaid or unreported losses are derived from loss development factors and the indicated IBNR reserve is then determined by subtracting the reported losses from the indicated ultimate losses.

Future premiums & acquisition costs

Under IFRS, unpaid premiums and acquisition costs are shown separately on the balance sheet at the accounting date as insurance and reinsurance receivables and payables.

Under Solvency II, the cash flows in respect of future claims are reduced by the amount of expected future premium cash inflows and increased by the amount of expected future acquisition costs cash outflows.

Future other expenses

Under IFRS, unpaid other income or expenses are shown separately on the balance sheet at the accounting date as other receivables or payables as appropriate.

Under Solvency II, technical provisions are increased by the amount of expected future cash outflows in respect of other expenses. Calpe estimates the reserves for other expenses, as:

- other acquisition costs;
- claims management costs;
- general administration costs;
- overhead costs; and
- investment management costs.

Undiscounted best estimates of unpaid other expenses are then allocated by contract and Solvency II line of business and discounted back to the valuation date using the risk free rates.

The starting point for the calculation of the future other expense cashflows are historical data for the payment of other expenses by calendar period. Calpe calculates paid claims management costs and investment management costs, expressed as percentages of paid and incurred losses, and paid other acquisition costs, general administration costs and overhead costs, expressed as percentages of linear combinations of paid and written premiums. Best estimates of unreported claims management costs and investment management costs are then calculated by multiplying the relevant percentages by linear combinations of outstanding and IBNR losses. Best estimates of unreported other acquisition costs, general administration costs and overhead costs are calculated by multiplying the relevant percentages by linear combinations of accrued and unreported premiums.

Events not in data

Calpe accounts for events not in data (“ENIDs”) using a scenario approach, based on the business profile and data available.

Calpe, TRL and the London Branch of TRC have more than 22 years of credible claims experience which is used to derive assumptions. This historical claims experience contains many significant natural and man-made catastrophe losses.

Natural and man-made catastrophe scenarios, with associated severities and return periods, are established using expert judgement through discussions with underwriters and the catastrophe modelling team.

These scenarios, along with the historic data, are used in the selection of actuarial assumptions underlying the calculation of technical provisions for both solvency purposes and for the valuation in financial statements. As a result, ENIDs are implicitly included in underlying reserving patterns.

The specific ENID claim and premium provisions are split out using calculated factors for each line of business.

Discounting

The discounting of technical provisions is not required under IFRS.

Under Solvency II, Calpe calculates best estimates separately for obligations in different currencies using the relevant risk-free term structures of interest rates prescribed by EIOPA. The set of currencies for which spot discount curves are provided by EIOPA form a subset of the complete table of currencies defined in the accounting system of Calpe. Where, for a given currency, spot discount curves are not provided by EIOPA, the spot discount curve for US dollars is used by default or, if deemed material to the calculation of fair values, the relevant term structure determined according to the methodology specified in the Solvency II technical specifications. The allocation of unpaid cash flows to different currencies with respect to premiums, losses, acquisition costs and other expenses is estimated for each contract based on corresponding historical allocations of inception-to-date cash flows and accruals, and other relevant information. Development factors of paid premiums, losses and acquisition costs are used to separate expected future cash flows into incremental amounts in future calendar periods. Incremental expected cash flows are then discounted at the risk-free discount rate applicable for the relevant maturity at the accounting date. Discounting estimates of unpaid other expenses for the time value of money is based on development patterns of paid premiums for other acquisition costs, general administration costs and overheads; and paid losses for claims management costs and investment management costs.

Counterparty default

Calpe does not adjust the technical provisions calculated under IFRS for potential counterparty default.

Under Solvency II, the calculations of technical provisions are adjusted to reflect the potential for default events, which are defined to occur whenever counterparties fail to meet all of their obligations in full, whether arising from insolvency or dispute. The adjustment, which is given by the expected present value of the change in cash flows underlying the amounts recoverable, is calculated by multiplying:

$$\text{Probability of default} \times \text{Loss given default}$$

These are defined as follows:

- Probability of default — cash flows are adjusted to reflect the likelihood of default at different time periods, also considering that cumulatively, counterparties are more likely to default as time moves on. The distribution of the time of default is assumed to have an exponential distribution, calibrated according to credit quality and the corresponding probability of default over one year. The derivation of credit quality is based on official credit ratings corresponding to those attributed by a commercial rating agency such as A.M Best, S&P, Moody’s and Fitch, where such credit ratings are available.

Where more than one official credit rating is available for a counterparty, the second-highest credit quality step is used.

- Loss given default — this is the impact of the default. Unless reliable estimates of these losses are available, the adjustment is calculated using an assumed loss of 50%. Calpe does not adjust the amounts recoverable to allow for deposits or collateralisation arrangements.

Risk margin

The risk margin is calculated as the present value of future SCRs, multiplied by the prescribed rate for the cost of capital of 6% per annum.

The following risks from the SCR are projected into the future:

- insurance risk (both reserve and premium risk) with respect to obligated business, whether inception or not;
- counterparty default risk;
- operational risk; and
- unhedgeable or unavoidable market risk.

The 6% cost of capital is determined by Solvency II regulation. The cost of capital at each time period is discounted back to the valuation date using the risk free rate.

Reinsurance arrangements within the technical provisions

Under Solvency II, Calpe reflects the value of reinsurance agreements where risk is ceded to a third party (which includes consideration of the counterparty default calculations above) within the technical provisions. This allows Calpe to denote a technical provision figure net of reinsurance.

Existing reinsurance

Calpe employs both proportional and non-proportional ceded reinsurance.

With respect to proportional reinsurance, outwards reinsurance premiums and recoveries are calculated and included on the basis of correspondence, i.e. future premiums are included only to the extent that any associated liabilities are also included in the technical provisions. If a contractual liability does not exist, then the associated future premium cash flows are not taken into account within the valuation of technical provisions under Solvency II.

With respect to existing non-proportional retrocession, the calculation of reinsurance recoverables is based on the principle of correspondence, but future premiums are subject to contractual minimums.

Future reinsurance purchases

To the extent that Calpe has a history of renewing outwards non-proportional reinsurance, the purchase of future outwards reinsurance is assumed in the assessment of technical provisions under Solvency II. In particular, expected cash flows arising from future reinsurance that will cover existing inwards contracts but has not yet been purchased at the valuation date are included in the valuation of the best estimate according to the principle of correspondence.

Uncertainty within the technical provisions

Calpe writes insurance coverages whose major risk factors materially impact the variability of the loss reserves. Calpe's portfolio has exposure to potentially long-tail motor liabilities (such as Payment Protection Orders) which could identically have volatile results.

At the primary insurance level there are significant risk factors which contribute to the variability and unpredictability of loss cost trends and loss emergence patterns. Calpe faces additional risk factors arising from its dependence on the claims reserving and reporting practices of its co-insurers, which vary greatly by size, specialisation, degree of sophistication, and country of operation, and are subject to change without notice.

Given the composition of Calpe's business, which includes exposure to a small number of motor portfolios, the loss cost trends are difficult to assess.

The variability in the loss cost trends, the difficulty inherent in estimating loss development patterns and tail factors for low frequency/high severity claims all contribute to the risk of adverse deviation in Calpe's loss reserves.

Calpe assesses continually the reserve adequacy of IBNR in light of the following factors:

- current levels of reserves for reported claims and expectations with respect to reporting lags;;
- catastrophe events;
- historical data;
- legal developments; and
- economic conditions, including the effects of inflation.

The actuarial methodologies employed to calculate loss and IBNR development incorporates the inherent lag from the time claims occur to when they are reported to an insurer and to when the insurer reports the claims to their reinsurers. Certain actuarial methodologies may be more appropriate than others in instances where this lag may not be consistent from period to period. Consequently, additional actuarial judgement is employed in the selection of methodologies to best incorporate that potential impact. Information gathered through underwriting and claims audits is also considered.

The estimation of Calpe's loss reserves is made more difficult and subjective in view of changing legal and economic environments that impact the development of claims. Such factors, both internal and external, which contribute to the variability and unpredictability of loss costs, include:

- trends relating to jury awards;
- social trends;
- medical inflation;
- worldwide economic conditions;
- tort reforms;
- court interpretations of coverages;
- the regulatory environment;
- underlying policy pricing;
- terms and conditions; and
- claims handling.

Consequently, quantitative techniques are frequently supplemented by subjective considerations and expert judgement. In addition, Calpe is mindful that trends that have affected development of liabilities in the past may not necessarily occur or affect liability development to the same degree in the future. Owing to the inherent uncertainties in the process of establishing these liabilities, the actual ultimate loss from a claim is likely to differ, perhaps materially, from the liability initially recorded.

The uncertainty inherent in estimating IBNR relating to unexpired periods of coverage is exacerbated by the application of the same underlying valuation techniques to the calculation of technical provisions in respect of unexpired periods of coverage.

With respect to unexpired periods of coverage, Calpe's loss reserves include exposure to extreme or exceptional events, both natural and man-made. Unexpired periods of coverage relating to the motor contracts of Calpe cover unpredictable events, including exposures to natural catastrophes such as:

- catastrophic hurricanes;
- windstorms;
- tornadoes;
- earthquakes;
- floods; and
- other natural disasters;

and man-made catastrophes such as:

- fires;
- industrial explosions;
- riots; and
- other man-made disasters, including those that may result from terrorist activity.

Management expects that the loss experience of Calpe will include infrequent events of great severity from time to time and the occurrence of losses from such events could cause some volatility in the financial results of Calpe.

The frequency and severity of catastrophe losses are inherently unpredictable. Insured losses arising out of a single occurrence have the potential to impact a wide range of lines of business.

The severity of catastrophe losses is subject to a high level of uncertainty arising out of extremely complex causation and coverage issues, which can include:

- attribution of losses to different perils;
- potential legal and regulatory developments related to losses; and
- inflation in repair costs owing to the limited availability of labour and materials after the occurrence of catastrophic events.

With respect to discounting for the time value of money, the difficulty inherent in estimating the currency and timing of future cash flows, including tail factors for long-tail classes of business, contribute to the risk of adverse deviation in the technical provisions of Calpe.

Exclusions from technical provisions

There are a number of additional aspects of the Solvency II regime that firms can apply for.

Matching adjustment

Calpe does not use the matching adjustment within the calculation of technical provisions.

Volatility adjustment

The volatility adjustment to risk free rates is not used by Calpe in the calculation of technical provisions.

Transitional measures to technical provisions (TMTP)

Calpe does not apply any transitional arrangements to the Solvency II balance sheet.

D.3 Other liabilities

The material classes of other liabilities shown on Calpe's Solvency II balance sheet, their Solvency II values and corresponding values shown in the 2016 Financial Statements are summarised in the table below.

Figure 22: Other liabilities – IFRS & Solvency II reconciliation (£000)

£'000s	Solvency II	Financial Statements	Difference
Insurance and intermediaries payables	981	981	-
Reinsurance payables	9,363	24,474	(15,111)
Payables (trade, not insurance)	130	300	(170)
Total other liabilities	10,474	25,755	(15,281)
<i>Total technical provisions</i>	121,493	145,893	(24,400)
Total liabilities	131,967	171,648	(39,681)

The following sections provide further details on the specific valuation policies that Calpe has applied to produce its Solvency II balance sheet.

(Re)insurance and intermediaries payable

Please see Section D1 (Re)insurance and Intermediaries Receivable.

Other payables (trade not insurance)

Please see Section D1 Other Receivables (Trade not Insurance)

Provisions

At 31 December 2016, Calpe held no provisions in its financial statements or on its Solvency II balance sheet.

Contingent liabilities

Calpe's does not consider any contingent liabilities to exist as at 31 December 2016.

Employee benefits

Calpe does not consider any employee benefit liabilities to exist as at 31 December 2016.

Aggregation of liabilities

Calpe does not aggregate liabilities into material classes other than those reported in QRT 02.01.02.

Technical provisions

For a detailed description of the valuation differences for the technical provisions between IFRS and Solvency II, please refer to Section D2.

D.4 Alternative methods for valuation

Calpe does not use any alternative valuation methodologies.

D.5 Any other information

Calpe does not consider there is any other material information to disclose on its valuation for solvency purposes.

E. Capital management

E.1 Own funds

Calpe's own funds comprise mostly of ordinary paid-up share capital which are classified as a Tier 1 own funds.

In addition, Calpe recognises a reconciliation reserve of circa £836k which is classified as Tier 1 and a deferred tax asset which is classified as Tier 3.

Every quarter Calpe reviews its own funds against the MCR and SCR requirements. The review is undertaken by the Risk Management function and is presented to the Risk & Audit Committee as part of the ongoing review process. Included in the analysis is a forward looking review that takes into consideration Calpe's three year planning horizon. There have been no material changes to own funds during the year.

As at 31 December 2016, the available own funds of Calpe were as follows:

Figure 23: Eligible own funds by tier

Tier		Value (£000)
Tier 1	Ordinary share capital (gross of own shares)	25
	Share premium related to ordinary share capital	24,975
	Reconciliation reserve	(1,179)
Tier 2	N/A	
Total own funds to cover MCR		23,821
An amount equal to the value of net DTA		299
Total Own Funds to cover SCR		24,120

As at 31 December 2016, Calpe had no ancillary own funds.

As set out in Calpe's Articles of Association, the Directors have the ability to cancel any dividend or other distribution at any time before actual payment if they consider that payment of the dividend or other distribution would cause Calpe to fail to meet any applicable capital or solvency requirement, including its Solvency Capital Requirement.

Below is an explanation of material differences between the net assets in the 2016 Financial Statements and the excess of assets over liabilities as calculated for solvency purposes:

Figure 24: IFRS net assets to Solvency II reconciliation

£000		
IFRS Net Assets	26,809	
Change in:		
Net DAC	(3,725)	Valued at nil under Solvency II
Insurance receivables	(23,338)	Estimated premium and Contingent Commission Reserve not yet due moved to TPs
Reinsurance recoverables	(15,492)	Adjustment from reinsurer's share of IFRS insurance reserves to Solvency II TPs
Other receivables	(114)	Prepaid insurance related expenses not yet due moved to TP's
Reinsurance payables	15,111	Accrued insurance related expenses not yet due moved to TPs
Other payables	171	Adjustment from IFRS insurance reserves to Solvency II TPs
Technical provisions	27,949	Inclusion of Solvency II Risk Margin
Risk Margin	(3,550)	Pre-tax change in Net Assets x 17% deferred tax rate
Deferred tax asset	299	Pre-tax change in Net Assets x 10% deferred tax rate
SII excess of assets over liabilities	24,120	

The principal differences between the IFRS and Solvency II own funds are due to differences in technical provisions, including the removal of DAC and the inclusion of the risk margin. The differences in (re)insurance payables and receivables and other payables are due to the removal of accruals and/or contingent commission reserves, which are contained within the Solvency II technical provisions.

Please see Section D1 for further information on the valuation of assets under Solvency II and section D2 for a reconciliation between the IFRS and Solvency II technical provisions.

Calpe has not applied to use any transitional measures for the calculation of own funds. Grandfathering is not required because all own funds items meet the Solvency II classification criteria.

Calpe does not voluntarily disclose any other solvency ratios other than those reported on the own funds QRT (S.23.01).

E.2 SCR and MCR

Based on the business plan and strategic initiatives outlined above, and using the Solvency II Standard Formula to calculate its SCR, Calpe's Solvency II capital requirements are outlined below.

Figure 25: Solvency II capital requirements (adjusted for Ogden rate impact)

Valuation Date £'000	2016 Q4
Eligible Own Funds to cover SCR	24,120
Eligible Own Funds to cover MCR	23,821
Minimum Capital Requirement	7,390
Solvency Capital Requirement	24,223
Operational risk	3,538
Basic Solvency Capital Requirement	20,685
Market risk	2,656
Counterparty default risk	4,013
Health underwriting risk	-
Non-life underwriting risk	17,491
less Diversification	(3,476)
Non-life underwriting risk	17,491
Non-life catastrophe risk	600
Non-life premium & reserve risk	17,330
Non-life lapse risk	252
less Diversification	(691)

Calpe does not use any undertaking specific parameters in the calculation of the SCR.

Simplifications have been used only where specified in the Solvency II Delegated Acts. The simplifications used by Calpe are listed below:

- Article 107: simplified calculation of the risk mitigating effect for reinsurance arrangements or securitisation.
- Article 111: simplified calculation of the risk mitigating effect.
- Article 112: simplified calculation of the risk adjusted value of collateral to take into account the economic effect of the collateral.

No other simplifications are used by Calpe in the calculation of the SCR.

Calculation of the MCR

In order to calculate its MCR, Calpe uses written premiums on an IFRS basis split by Solvency II line of business.

The inputs applied to the calculation of the MCR are made up of the technical provisions (excluding the risk margin) and net written premiums over the last year (for line of business), together with the prescribed minimum (or "absolute floor") and the most recently calculated SCR.

During the year, there have been no changes to Calpe's business or operations which would have resulted in a material change to the MCR or SCR calculation.

E.3 Use of the duration-based equity risk sub-module in the calculation of the SCR

Calpe does not use the duration-based equity risk sub module to calculate the SCR.

E.4 Differences between the standard formula and any internal model used

Calpe does not use an internal model to calculate the SCR.

E.5 Non-compliance with the MCR and non-compliance with the SCR

There were no instances of non compliance with the MCR and SCR by Calpe during 2016.

However, in February 2017, following the change in the Ogden rate referred to in Section A5, Calpe adjusted its reserves as at 31 December 2016 and recalculated its SCR. Under that recalculation, Calpe's SCR ratio would have been 97%. Calpe immediately notified the GFSC and requested additional funds from its parent, TRC. On receipt of this request, TRC arranged for additional funds to be made available to Calpe (in the form of a direct cash injection). Allowing for that capital injection, Calpe's SCR ratio is 123%.

E.6 Any other information

There is no other material information for Calpe to report regarding capital management.

Appendix 1: Abbreviations used in this report

A.M. Best	A.M. Best Company, Inc. and/or its affiliates
Alleghany	Alleghany Corporation
BCP	Business Continuity Planning
BEL	Best Estimate Liabilities
BF	Bornhuetter-Ferguson
BlackRock	BlackRock, Inc and BlackRock Investment Management (UK) Limited
bps	Basis points (0.01%)
Calpe	Calpe Insurance Company Limited
CCD	Corporate Compliance Department
CCO	Chief Compliance Officer
CEO	Chief Executive Officer
CFO	Chief Financial Officer
CPD	Continuing Professional Development
CRC	Counterparty & Retrocession Risk Committee
CRMC	Corporate Risk Management Committee
CRO	Chief Risk Officer
CUO	Chief Underwriting Officer
DAC	Deferred Acquisition Costs
EIOPA	European Insurance and Occupational Pensions Authority
ELR	Expected Loss Ratio
ENIDs	Events not in Data
EPIFP	Expected Profit included in Future Premiums
ERM	Enterprise Risk Management
EU	European Union
Fitch	Fitch Ratings, Inc., Fitch Ratings, Ltd. and its subsidiaries
GBP	Great Britain Pound
GFSC	Gibraltar Financial Services Commission
GRM	Global Risk Management
GWP	Gross Written Premium
HR	Human Resources
IBNER	Incurred but not Enough Reported
IBNR	Incurred but not Reported
IFRS	International Financial Reporting Standards
iNED	Independent Non-executive Director
IT	Information Technology
KYC	Know Your Counterparty
LAE	Loss Adjustment Expenses
LLP	Limited Liability Partnership
LOUB	Legally Obligated Unincorporated Business
LRC	Local Risk Committee
MCR	Minimum Capital Requirement
Moody's	Moody's Investors Service, Inc., Moody's Analytics, Inc. and/or their affiliates
NED	Non-executive Director
ORSA	Own Risk and Solvency Assessment

PML	Probable Maximum Loss
QRT	Quantitative Reporting Template
QS	Quota Share
ROE	Return on Equity
RP	Return Period
RSR	Regular Supervisory Report
S&P	Standard & Poor's Financial Services LLC and/or its affiliates
SCR	Solvency Capital Requirement
SFCR	Solvency and Financial Condition Report
SII	Solvency II Directive
SLA	Service Level Agreement
TPs	Technical Provisions
TransRe	Collective term for TRH, its subsidiaries, branches and representatives
TRC	Transatlantic Reinsurance Company
TRC Guarantee	The guarantee described in Section B1
TRH	Transatlantic Holdings, Inc.
TRL	TransRe London Limited
TRL Quota Share	The quota share reinsurance agreement described in Section B1
TRLS	TransRe London Services Limited
UK	United Kingdom
UPR	Unearned Premium Reserve
US or USA	United States of America
USD	United States of America Dollar

Appendix 2: Public Quantitative Reporting Templates (QRT)

Templates		
S.01.02	General information	Other information
S.02.01.02	Balance Sheet	Relevant element*
S.05.01.02	Premiums, claims and expenses by line of business	Other information
S.05.02.01	Premiums, claims and expenses by country	Other information
S.17.01.02	Non-Life Technical Provisions	Relevant element*
S.19.01.21	Non-life insurance claims	Other information
S.23.01.01	Own funds	Relevant element*
S.25.01.21	Solvency Capital Requirement - for undertakings on Standard Formula	Relevant element
S.28.01.01	Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity	Relevant element*

S.02.01.02

Balance sheet

		Solvency II value
		C0010
Liabilities		
R0510	Technical provisions - non-life	121,494
R0520	<i>Technical provisions - non-life (excluding health)</i>	121,494
R0530	<i>TP calculated as a whole</i>	0
R0540	<i>Best Estimate</i>	117,944
R0550	<i>Risk margin</i>	3,550
R0560	<i>Technical provisions - health (similar to non-life)</i>	0
R0570	<i>TP calculated as a whole</i>	0
R0580	<i>Best Estimate</i>	0
R0590	<i>Risk margin</i>	0
R0600	Technical provisions - life (excluding index-linked and unit-linked)	0
R0610	<i>Technical provisions - health (similar to life)</i>	0
R0620	<i>TP calculated as a whole</i>	0
R0630	<i>Best Estimate</i>	0
R0640	<i>Risk margin</i>	0
R0650	<i>Technical provisions - life (excluding health and index-linked and unit-linked)</i>	0
R0660	<i>TP calculated as a whole</i>	0
R0670	<i>Best Estimate</i>	0
R0680	<i>Risk margin</i>	0
R0690	Technical provisions - index-linked and unit-linked	0
R0700	<i>TP calculated as a whole</i>	0
R0710	<i>Best Estimate</i>	0
R0720	<i>Risk margin</i>	0
R0740	Contingent liabilities	0
R0750	Provisions other than technical provisions	0
R0760	Pension benefit obligations	0
R0770	Deposits from reinsurers	0
R0780	Deferred tax liabilities	0
R0790	Derivatives	0
R0800	Debts owed to credit institutions	0
R0810	Financial liabilities other than debts owed to credit institutions	0
R0820	Insurance & intermediaries payables	981
R0830	Reinsurance payables	9,363
R0840	Payables (trade, not insurance)	130
R0850	Subordinated liabilities	0
R0860	<i>Subordinated liabilities not in BOF</i>	0
R0870	<i>Subordinated liabilities in BOF</i>	0
R0880	Any other liabilities, not elsewhere shown	0
R0900	Total liabilities	131,967
R1000	Excess of assets over liabilities	24,120

S.17.01.02
Non-Life Technical Provisions

	Direct business and accepted proportional reinsurance											Accepted non-proportional reinsurance					Total Non-Life obligation
	Medical expense insurance C0020	Income protection insurance C0030	Workers' compensation insurance C0040	Motor vehicle liability insurance C0050	Other motor insurance C0060	Marine, aviation and transport insurance C0070	Fire and other damage to property insurance C0080	General liability insurance C0090	Credit and suretyship insurance C0100	Legal expenses insurance C0110	Assistance C0120	Miscellaneous financial loss C0130	Non-proportional health reinsurance C0140	Non-proportional casualty reinsurance C0150	Non-proportional marine, aviation and transport reinsurance C0160	Non-proportional property reinsurance C0170	
R0010	Technical provisions calculated as a whole																
	Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole																
R0050					0												0
	Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default																
R0160				29,779	5,255												35,034
R0140				17,678	3,120												20,797
R0150				12,101	2,135												14,237
	Net Best Estimate of Premium Provisions																
	Claims provisions																
	Gross																
R0160				70,473	12,436												82,910
R0240				44,132	7,788												51,920
R0250				26,341	4,648												30,990
R0260				100,252	17,692												117,944
R0270				38,442	6,784												45,226
R0280				3,018	532												3,550
	Risk margin																
	Amount of the transitional on Technical Provisions																
R0290																	0
R0300																	0
R0310																	0
R0320				103,270	18,224												121,494
	Recoverable from reinsurance contract/SPV and Finite Re after the adjustment for expected losses due to counterparty default - total																
R0330				61,810	10,908												72,718
R0340				41,460	7,316												48,776
	Technical provisions minus recoverables from reinsurance/SPV and Finite Re - total																

S.25.01.21

Solvency Capital Requirement - for undertakings on Standard Formula

	Gross solvency capital requirement	USP	Simplifications
	C0110	C0080	C0090
R0010 Market risk	2,650		
R0020 Counterparty default risk	4,013		
R0030 Life underwriting risk			
R0040 Health underwriting risk			
R0050 Non-life underwriting risk	17,491		
R0060 Diversification	-3,472		
R0070 Intangible asset risk	0		
R0100 Basic Solvency Capital Requirement	20,682		
Calculation of Solvency Capital Requirement	C0100		
R0130 Operational risk	3,538		
R0140 Loss-absorbing capacity of technical provisions	0		
R0150 Loss-absorbing capacity of deferred taxes	0		
R0160 Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC			
R0200 Solvency Capital Requirement excluding capital add-on	24,221		
R0210 Capital add-ons already set			
R0220 Solvency capital requirement	24,221		
Other information on SCR			
R0400 Capital requirement for duration-based equity risk sub-module			
R0410 Total amount of Notional Solvency Capital Requirements for remaining part			
R0420 Total amount of Notional Solvency Capital Requirements for ring fenced funds			
R0430 Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios			
R0440 Diversification effects due to RFF nSCR aggregation for article 304			

